** PUBLIC DISCLOSURE COPY **

Return of Organization Exempt From Income Tax

Under section 501(c), 527, or 4947(a)(1) of the Internal Revenue Code (except private foundations) Do not enter social security numbers on this form as it may be made public. Department of the Treasury Internal Revenue Service Go to www.irs.gov/Form990 for instructions and the latest information. A For the 2022 calendar year, or tax year beginning and ending B Check if applicable: C Name of organization D Employer identification number THE INTERNATIONAL COUNCIL ON CLEAN

	chang	TRANSPORTATION, INC.						
	Name chang	Doing business as		20-307669	90			
]Initial return	Number and street (or P.O. box if mail is not delivered to street address)	Room/suite	E Telephone number				
	Final return	1500 K STREET, NW	650	202-738-3	3986			
	termir ated	City or town, state or province, country, and ZIP or foreign postal code		G Gross receipts \$	17,046,356.			
	Amen	washington, DC 20005		H(a) Is this a group re	turn			
	Application	F Name and address of principal officer: ANDREI KODJAK		for subordinates				
	pendi	SAME AS C ABOVE		H(b) Are all subordinates in	—			
ΙT	ax-ex	empt status: X 501(c)(3) 501(c) () (insert no.) 4947(a)(1)	or 527	1	list. See instructions			
	Vebsi		01 021	H(c) Group exemption				
		organization; X Corporation Trust Association Other	1 Year		1 State of legal domicile: DE			
	rt I	Summary	= 10a1	or rormation; = = = = 10	- Ctate of logar dofficitor, = =			
	_	Briefly describe the organization's mission or most significant activities: SEE	SCHEDU	LE O				
Se	'	bhony describe the organization of most algumeant detivities.						
Activities & Governance	2	Check this box if the organization discontinued its operations or dispose	sed of more	than 25% of its not ass	ete			
/eri	l			1 1	11			
é	l .	Number of independent voting members of the governing body (Part VI, line 1b)		·····	10			
∞		Total number of individuals employed in calendar year 2022 (Part V, line 2a)		·····	78			
ties				·····	10			
Ξ̈́		Total number of volunteers (estimate if necessary)			0.			
Ä		Total unrelated business revenue from Part VIII, column (C), line 12		1 1	0.			
	d	Net unrelated business taxable income from Form 990-T, Part I, line 11		7b	Current Year			
		Ocat Stations and monte (Dod VIIII See Als)		14,410,906.	15,539,803.			
ne	l	Contributions and grants (Part VIII, line 1h)		1,234,973.	1,452,390.			
ē	l	Program service revenue (Part VIII, line 2g)		902.	52,085.			
Revenue		Investment income (Part VIII, column (A), lines 3, 4, and 7d)						
	ı	Other revenue (Part VIII, column (A), lines 5, 6d, 8c, 9c, 10c, and 11e)		898.	2,078.			
		Total revenue - add lines 8 through 11 (must equal Part VIII, column (A), line 12)		15,647,679.	17,046,356.			
	l	Grants and similar amounts paid (Part IX, column (A), lines 1-3)		0.	61,812.			
	l	Benefits paid to or for members (Part IX, column (A), line 4)		0.	0.			
es		Salaries, other compensation, employee benefits (Part IX, column (A), lines 5-10)		7,857,895.	8,272,843.			
Expenses	ı	Professional fundraising fees (Part IX, column (A), line 11e)		5,000.	0.			
ă	ı	Total fundraising expenses (Part IX, column (D), line 25) 646, 2		4 064 600	6 506 501			
ш	l	Other expenses (Part IX, column (A), lines 11a-11d, 11f-24e)		4,964,683.	6,786,701.			
	l	Total expenses. Add lines 13-17 (must equal Part IX, column (A), line 25)		12,827,578.	15,121,356.			
		Revenue less expenses. Subtract line 18 from line 12		2,820,101.	1,925,000.			
s or				ginning of Current Year	End of Year			
Assets Balanc	20	Total assets (Part X, line 16)		10,919,229.	15,764,872.			
t Age	21	Total liabilities (Part X, line 26) Net assets or fund balances. Subtract line 21 from line 20		2,385,614.	5,863,992.			
<u> </u>	22	Net assets or fund balances. Subtract line 21 from line 20		8,533,615.	9,900,880.			
	rt II	Signature Block						
		lties of perjury, I declare that I have examined this return, including accompanying schedule		•	knowledge and belief, it is			
true,	correc	t, and complete. Declaration of preparer (other than officer) is based on all information of wl	hich preparer	has any knowledge.				
		Circulation of afficers		Data				
Sigi		Signature of officer	_	Date				
Her	е	RACHEL MUNCRIEF, ACTING EXECUTIVE DIRECTO)R					
		Type or print name and title	I F).i. [- I BTIN			
		Print/Type preparer's name Preparer's signature		Date Check	PTIN			
Paid		KELLI PECK	1	1/15/23 self-employe				
	arer	Firm's name RSM US LLP		Firm's EIN 4	2-0714325			
Use	Only	Firm's address 7351 OFFICE PARK PLACE						
		MELBOURNE, FL 32940-8229		Phone no. 32	1-751-6200			
May	the If	RS discuss this return with the preparer shown above? See instructions			X Yes No			

Sign	Signature of officer		D	ate
Here	RACHEL MUNCRIEF, ACTING EXE	ECUTIVE DIRECTOR		
	Type or print name and title			
	Print/Type preparer's name P	replarer's signature	Date	Check PTIN
Paid	KELLI PECK	Kellitech	11/15/	23 self-employed P01423033
Preparer	Firm's name RSM US LLP		F	irm's EIN 42-0714325
Use Only	Firm's address 7351 OFFICE PARK PI	LACE		
	MELBOURNE, FL 32940	0-8229	P	hone no. 321-751-6200
May the II	RS discuss this return with the preparer shown above	? See instructions		X Yes No

Form **8868**

(Rev. January 2022)

Department of the Treasury Internal Revenue Service

Application for Automatic Extension of Time To File an Exempt Organization Return

File a separate application for each return.

► Go to www.irs.gov/Form8868 for the latest information.

OMB No. 1545-0047

Electronic filing (e-file). You can electronically file Form 8868 to request a 6-month automatic extension of time to file any of the forms listed below with the exception of Form 8870. Information Return for Transfers Associated With Certain Personal Benefit Contracts, for which an extension request must be sent to the IRS in paper format (see instructions). For more details on the electronic filing of this form, visit www.irs.gov/e-file-providers/e-file-for-charities-and-non-profits. Automatic 6-Month Extension of Time. Only submit original (no copies needed). All corporations required to file an income tax return other than Form 990-T (including 1120-C filers), partnerships, REMICs, and trusts must use Form 7004 to request an extension of time to file income tax returns. Name of exempt organization or other filer, see instructions. Taxpayer identification number (TIN) Type or THE INTERNATIONAL COUNCIL ON CLEAN print 20-3076690 TRANSPORTATION, INC. File by the Number, street, and room or suite no. If a P.O. box, see instructions. filing your 1500 K STREET, NW, 650 return. See City, town or post office, state, and ZIP code. For a foreign address, see instructions. instructions 20005 WASHINGTON, DC Enter the Return Code for the return that this application is for (file a separate application for each return) Application Return Application Return Is For Code Is For Code Form 990 or Form 990-EZ Form 1041-A 01 08 Form 4720 (individual) 03 Form 4720 (other than individual) 09 Form 990-PF 04 Form 5227 10 Form 990-T (sec. 401(a) or 408(a) trust) 05 Form 6069 11 Form 990-T (trust other than above) 06 Form 8870 12 Form 990-T (corporation) THE ORGANIZATION The books are in the care of ► 1500 K STREET, NW, 650 - WASHINGTON, DC 20005 Telephone No. ► 202-738-3986 Fax No. If the organization does not have an office or place of business in the United States, check this box If this is for a Group Return, enter the organization's four digit Group Exemption Number (GEN) . If this is for the whole group, check this box 🕨 🔲 . If it is for part of the group, check this box 🕨 📉 and attach a list with the names and TINs of all members the extension is for. I request an automatic 6-month extension of time until NOVEMBER 15, 2023 , to file the exempt organization return for the organization named above. The extension is for the organization's return for: ► X calendar year 2022 or ___ tax year beginning , and ending | Initial return Final return If the tax year entered in line 1 is for less than 12 months, check reason: Change in accounting period If this application is for Forms 990-PF, 990-T, 4720, or 6069, enter the tentative tax, less 0. any nonrefundable credits. See instructions. За If this application is for Forms 990-PF, 990-T, 4720, or 6069, enter any refundable credits and estimated tax payments made. Include any prior year overpayment allowed as a credit. 3b Balance due. Subtract line 3b from line 3a. Include your payment with this form, if required, by using EFTPS (Electronic Federal Tax Payment System). See instructions. Caution: If you are going to make an electronic funds withdrawal (direct debit) with this Form 8868, see Form 8453-TE and Form 8879-TE for payment instructions

LHA For Privacy Act and Paperwork Reduction Act Notice, see instructions.

Form 8868 (Rev. 1-2022)

Pai	rt III Statement of Program Service Accomplishments
	Check if Schedule O contains a response or note to any line in this Part III
1	Briefly describe the organization's mission:
	SEE SCHEDULE O
2	Did the organization undertake any significant program services during the year which were not listed on the
_	prior Form 990 or 990-EZ?
	If "Yes," describe these new services on Schedule O.
3	Did the organization cease conducting, or make significant changes in how it conducts, any program services? Yes X No
3	If "Yes," describe these changes on Schedule O.
	,
4	Describe the organization's program service accomplishments for each of its three largest program services, as measured by expenses.
	Section 501(c)(3) and 501(c)(4) organizations are required to report the amount of grants and allocations to others, the total expenses, and
	revenue, if any, for each program service reported.
4a	(Code:) (Expenses \$4, 384, 521. including grants of \$) (Revenue \$827, 866.
	PASSENGER VEHICLES/ELECTRIC VEHICLES:
	ICCT'S PASSENGER VEHICLES (PV) TEAM INVESTIGATES THE TECHNOLOGICAL AND
	POLICY ACTIONS NEEDED TO CUT CARBON AND OTHER HARMFUL EMISSIONS FROM
	THE LIGHT-DUTY VEHICLE (LDV) SECTOR. LDVS INCLUDING PASSENGER CARS,
	LIGHT TRUCKS AND VANS, MOTORCYCLES, SCOOTERS, AND OTHER TWO- AND
	THREE-WHEELED VEHICLES ACCOUNT FOR ABOUT A THIRD OF GLOBAL OIL DEMAND
	AND PRODUCE ABOUT HALF OF ALL TRANSPORTATION-RELATED GREENHOUSE GAS
	(GHG) EMISSIONS. WHILE GREAT STRIDES HAVE BEEN MADE IN CONTROLLING
	EMISSIONS FROM LDVS, POLLUTANTS INCLUDING CARBON MONOXIDE, UNBURNED
	HYDROCARBONS, SULFUR OXIDES, NITROGEN OXIDES, PARTICULATES, AND OTHER
	AIR TOXINS STILL POSE A SIGNIFICANT RISK. WHILE EFFICIENCY STANDARDS
	CAN SUCCESSFULLY REDUCE OIL CONSUMPTION AND GHG EMISSIONS FROM THE
4b	(Code:) (Expenses \$ 3,155,706 • including grants of \$) (Revenue \$ 514,351 •
	HEAVY-DUTY VEHICLES/ELECTRIC VEHICLES:
	ICCT'S HEAVY-DUTY VEHICLES (HDV) PROGRAM RESEARCHES THE GROWING
	PORTFOLIO OF POLICIES AND TECHNOLOGIES DESIGNED TO REDUCE CLIMATE
	IMPACTS AND AIR POLLUTION FROM HEAVY DUTY VEHICLES AS MOST BUSES AND
	HEAVY-DUTY TRUCKS RELY ON DIESEL ENGINES THAT EMIT DANGEROUS LEVELS OF
	PARTICULATES, NITROGEN OXIDES, AND OTHER POLLUTANTS THAT CAUSE CHRONIC
	DISEASE AND PREMATURE DEATH. RESEARCH CENTERS ON THE STRATEGIES
	NECESSARY TO ELECTRIFY THE GLOBAL HDV FLEET THROUGH VOLUNTARY MEASURES
	(E.G., GREEN FREIGHT PROGRAMS; FUEL-EFFICIENCY LABELING), INCENTIVES
	(E.G., PURCHASE INCENTIVES; REDUCED TARIFFS AND INTEREST RATES;
	CHARGING INFRASTRUCTURE SUPPORT) AND MANDATES (E.G., VEHICLE EFFICIENCY
	STANDARDS; EXHAUST POLLUTANT LIMITS; ZERO EMISSION/ELECTRIFICATION
_	
4C	(Code:) (Expenses \$2,508,374. including grants of \$) (Revenue \$) (Revenue \$)
	AVIATION AND MAKINE PROGRAMS: AVIATION: ICCT ENSURES THAT ENVIRONMENTAL POLICY FOR THE AVIATION
	SECTOR IS INFORMED BY HIGH-QUALITY, TRANSPARENT ANALYSIS OF THE
	ENVIRONMENTAL PERFORMANCE OF BOTH AIRCRAFTS AND AIRLINES. RESEARCHERS
	INVESTIGATE AIRCRAFT TECHNOLOGY DEVELOPMENT, AIRLINE FUEL EFFICIENCY,
	ENVIRONMENTAL STANDARD DESIGN, AND THE USE OF ALTERNATIVE FUELS IN
	AVIATION. ICCT LEVERAGES ITS MEMBERSHIP IN GROUPS SUCH AS THE
	INTERNATIONAL CIVIL AVIATION ORGANIZATION (ICAO) TO CONTRIBUTE RESEARCH
	DIRECTLY TO GOVERNMENT AGENCIES AND ORGANIZATIONS TO PRAGMATICALLY
	INFORM THE DESIGN OF POLICIES TO REDUCE TO ENVIRONMENTAL IMPACT OF
	FLYING. ICCT RESEARCH FURTHER SUPPORTS EFFORTS BY CONSUMERS TO MINIMIZE
	THE CARBON FOOTPRINT OF THEIR TRAVEL AND EFFORTS BY INDUSTRY GROUPS AT
4d	Other program services (Describe on Schedule O.)
	(Expenses \$ 1,980,608. including grants of \$ 61,812.) (Revenue \$ 90,173.)
4e	Total program service expenses 12,029,209.
	200

THE INTERNATIONAL COUNCIL ON CLEAN

TRANSPORTATION, INC.

Form 990 (2022) TRANSPORTATI
Part IV Checklist of Required Schedules

			Yes	No
1	Is the organization described in section 501(c)(3) or 4947(a)(1) (other than a private foundation)?			
	If "Yes," complete Schedule A	1	X	
2	Is the organization required to complete Schedule B, Schedule of Contributors? See instructions	2	Х	
3	Did the organization engage in direct or indirect political campaign activities on behalf of or in opposition to candidates for			
	public office? If "Yes," complete Schedule C, Part I	3		X
4	Section 501(c)(3) organizations. Did the organization engage in lobbying activities, or have a section 501(h) election in effect			
	during the tax year? If "Yes," complete Schedule C, Part II	4		X
5	Is the organization a section 501(c)(4), 501(c)(5), or 501(c)(6) organization that receives membership dues, assessments, or			
	similar amounts as defined in Rev. Proc. 98-19? If "Yes," complete Schedule C, Part III	5		X
6	Did the organization maintain any donor advised funds or any similar funds or accounts for which donors have the right to			
	provide advice on the distribution or investment of amounts in such funds or accounts? If "Yes," complete Schedule D, Part I	6		<u> </u>
7	Did the organization receive or hold a conservation easement, including easements to preserve open space,			
	the environment, historic land areas, or historic structures? If "Yes," complete Schedule D, Part II	7		<u> </u>
8	Did the organization maintain collections of works of art, historical treasures, or other similar assets? If "Yes," complete			
	Schedule D, Part III	8		X
9	Did the organization report an amount in Part X, line 21, for escrow or custodial account liability, serve as a custodian for			
	amounts not listed in Part X; or provide credit counseling, debt management, credit repair, or debt negotiation services?			
	If "Yes," complete Schedule D, Part IV	9		X
10	Did the organization, directly or through a related organization, hold assets in donor-restricted endowments			
	or in quasi endowments? If "Yes," complete Schedule D, Part V	10		<u> </u>
11	If the organization's answer to any of the following questions is "Yes," then complete Schedule D, Parts VI, VII, VIII, IX, or X,			
	as applicable.			
а	Did the organization report an amount for land, buildings, and equipment in Part X, line 10? If "Yes," complete Schedule D,			
	Part VI	11a	X	
b	Did the organization report an amount for investments - other securities in Part X, line 12, that is 5% or more of its total			l
	assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VII	11b		X
С	Did the organization report an amount for investments - program related in Part X, line 13, that is 5% or more of its total			l
	assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VIII	11c		X
d	Did the organization report an amount for other assets in Part X, line 15, that is 5% or more of its total assets reported in			
	Part X, line 16? If "Yes," complete Schedule D, Part IX	11d	X	
е	Did the organization report an amount for other liabilities in Part X, line 25? If "Yes," complete Schedule D, Part X	11e	X	
f	Did the organization's separate or consolidated financial statements for the tax year include a footnote that addresses			
	the organization's liability for uncertain tax positions under FIN 48 (ASC 740)? If "Yes," complete Schedule D, Part X	11f	X	
12a	Did the organization obtain separate, independent audited financial statements for the tax year? If "Yes," complete			,,
	Schedule D, Parts XI and XII	12a		X
b	Was the organization included in consolidated, independent audited financial statements for the tax year?		37	
	If "Yes," and if the organization answered "No" to line 12a, then completing Schedule D, Parts XI and XII is optional	12b	X	17
13	Is the organization a school described in section 170(b)(1)(A)(ii)? If "Yes," complete Schedule E	13		X
14a	Did the organization maintain an office, employees, or agents outside of the United States?	14a		X
b	Did the organization have aggregate revenues or expenses of more than \$10,000 from grantmaking, fundraising, business,			
	investment, and program service activities outside the United States, or aggregate foreign investments valued at \$100,000		v	
4-	or more? If "Yes," complete Schedule F, Parts I and IV	14b	Х	
15	Did the organization report on Part IX, column (A), line 3, more than \$5,000 of grants or other assistance to or for any			_V
40	foreign organization? If "Yes," complete Schedule F, Parts II and IV	15		X
16	Did the organization report on Part IX, column (A), line 3, more than \$5,000 of aggregate grants or other assistance to	4.		x
47	or for foreign individuals? If "Yes," complete Schedule F, Parts III and IV	16		
17	Did the organization report a total of more than \$15,000 of expenses for professional fundraising services on Part IX,	4-7		x
10	column (A), lines 6 and 11e? If "Yes," complete Schedule G, Part I. See instructions	17		_^
18	Did the organization report more than \$15,000 total of fundraising event gross income and contributions on Part VIII, lines	40		X
40	1c and 8a? If "Yes," complete Schedule G, Part II	18		
19	Did the organization report more than \$15,000 of gross income from gaming activities on Part VIII, line 9a? If "Yes,"	4.		v
20-	complete Schedule G, Part III	19		X
20a	Did the organization operate one or more hospital facilities? If "Yes," complete Schedule H	20a		├^
b 21	If "Yes" to line 20a, did the organization attach a copy of its audited financial statements to this return?	20b		
21	Did the organization report more than \$5,000 of grants or other assistance to any domestic organization or		Х	
	domestic government on Part IX, column (A), line 1? If "Yes." complete Schedule I. Parts I and II	21	Λ	

THE INTERNATIONAL COUNCIL ON CLEAN

TRANSPORTATION, INC.

Form 990 (2022) TRANSPORTATION, INC Part IV Checklist of Required Schedules (continued)

			Yes	No
22	Did the organization report more than \$5,000 of grants or other assistance to or for domestic individuals on			
	Part IX, column (A), line 2? If "Yes," complete Schedule I, Parts I and III	22		X
23	Did the organization answer "Yes" to Part VII, Section A, line 3, 4, or 5, about compensation of the organization's current			
	and former officers, directors, trustees, key employees, and highest compensated employees? If "Yes," complete			
	Schedule J	23	X	<u> </u>
24a				
	last day of the year, that was issued after December 31, 2002? If "Yes," answer lines 24b through 24d and complete			l
	Schedule K. If "No," go to line 25a	24a		X
	Did the organization invest any proceeds of tax-exempt bonds beyond a temporary period exception?	24b		
С	Did the organization maintain an escrow account other than a refunding escrow at any time during the year to defease			
	any tax-exempt bonds?	24c		
	Did the organization act as an "on behalf of" issuer for bonds outstanding at any time during the year?	24d		
25a	Section 501(c)(3), 501(c)(4), and 501(c)(29) organizations. Did the organization engage in an excess benefit			,,,
	transaction with a disqualified person during the year? If "Yes," complete Schedule L, Part I	25a		X
b	Is the organization aware that it engaged in an excess benefit transaction with a disqualified person in a prior year, and			
	that the transaction has not been reported on any of the organization's prior Forms 990 or 990-EZ? If "Yes," complete			1 37
	Schedule L, Part I	25b		X
26	Did the organization report any amount on Part X, line 5 or 22, for receivables from or payables to any current			
	or former officer, director, trustee, key employee, creator or founder, substantial contributor, or 35%			_V
~	controlled entity or family member of any of these persons? If "Yes," complete Schedule L, Part II	26		X
27	Did the organization provide a grant or other assistance to any current or former officer, director, trustee, key employee,			
	creator or founder, substantial contributor or employee thereof, a grant selection committee member, or to a 35% controlled	07		X
20	entity (including an employee thereof) or family member of any of these persons? If "Yes," complete Schedule L, Part III	27		
28	Was the organization a party to a business transaction with one of the following parties (see the Schedule L, Part IV,			
_	instructions for applicable filing thresholds, conditions, and exceptions): A current or former officer, director, trustee, key employee, creator or founder, or substantial contributor? If			
а		28a		x
h	"Yes," complete Schedule L, Part IV	28b		X
	A 35% controlled entity of one or more individuals and/or organizations described in line 28a or 28b? <i>If</i>	200		
Ū	"Yes," complete Schedule L, Part IV	28c		x
29	Did the organization receive more than \$25,000 in non-cash contributions? If "Yes," complete Schedule M	29		X
30	Did the organization receive contributions of art, historical treasures, or other similar assets, or qualified conservation			
	contributions? If "Yes," complete Schedule M	30		х
31	Did the organization liquidate, terminate, or dissolve and cease operations? If "Yes," complete Schedule N, Part I	31		Х
32	Did the organization sell, exchange, dispose of, or transfer more than 25% of its net assets? <i>If</i> "Yes," <i>complete</i>			
	Schedule N. Part II	32		Х
33	Did the organization own 100% of an entity disregarded as separate from the organization under Regulations			
	sections 301.7701-2 and 301.7701-3? If "Yes," complete Schedule R, Part I	33		Х
34	Was the organization related to any tax-exempt or taxable entity? If "Yes," complete Schedule R, Part II, III, or IV, and			
	Part V, line 1	34	Х	
35 a	Did the organization have a controlled entity within the meaning of section 512(b)(13)?	35a	X	
b	If "Yes" to line 35a, did the organization receive any payment from or engage in any transaction with a controlled entity			
	within the meaning of section 512(b)(13)? If "Yes," complete Schedule R, Part V, line 2	35b		X
36	Section 501(c)(3) organizations. Did the organization make any transfers to an exempt non-charitable related organization?			
	If "Yes," complete Schedule R, Part V, line 2	36		X
37	Did the organization conduct more than 5% of its activities through an entity that is not a related organization			
	and that is treated as a partnership for federal income tax purposes? If "Yes," complete Schedule R, Part VI	37		X
38	Did the organization complete Schedule O and provide explanations on Schedule O for Part VI, lines 11b and 19?			
D-	Note: All Form 990 filers are required to complete Schedule O	38	X	
Par				
	Check if Schedule O contains a response or note to any line in this Part V			╙
			Yes	No
1a	Enter the number reported in box 3 of Form 1096. Enter -0- if not applicable			
b	Enter the number of Forms W-2G included on line 1a. Enter -0- if not applicable			
С	Did the organization comply with backup withholding rules for reportable payments to vendors and reportable gaming		77	
	(gambling) winnings to prize winners?	1c	X	<u> </u>

O22) TRANSPORTATION, INC.

Statements Regarding Other IRS Filings and Tax Compliance (continued) Part V

			Yes	No
2a	Enter the number of employees reported on Form W-3, Transmittal of Wage and Tax Statements,			
	filed for the calendar year ending with or within the year covered by this return			
b	If at least one is reported on line 2a, did the organization file all required federal employment tax returns?	2 b	Х	
За	Did the organization have unrelated business gross income of \$1,000 or more during the year?	3a		Х
b	If "Yes," has it filed a Form 990-T for this year? If "No" to line 3b, provide an explanation on Schedule O	3b		
4a	At any time during the calendar year, did the organization have an interest in, or a signature or other authority over, a			
	financial account in a foreign country (such as a bank account, securities account, or other financial account)?	4a	X	
b	If "Yes," enter the name of the foreign country CHINA, GERMANY, BRAZIL			
	See instructions for filing requirements for FinCEN Form 114, Report of Foreign Bank and Financial Accounts (FBAR).			
5а	Was the organization a party to a prohibited tax shelter transaction at any time during the tax year?	5a		X
b	Did any taxable party notify the organization that it was or is a party to a prohibited tax shelter transaction?	5b		X
С	If "Yes" to line 5a or 5b, did the organization file Form 8886-T?	5с		
6a	Does the organization have annual gross receipts that are normally greater than \$100,000, and did the organization solicit			
	any contributions that were not tax deductible as charitable contributions?	6a		X
b	If "Yes," did the organization include with every solicitation an express statement that such contributions or gifts			
	were not tax deductible?	6b		
7	Organizations that may receive deductible contributions under section 170(c).			37
a	Did the organization receive a payment in excess of \$75 made partly as a contribution and partly for goods and services provided to the payor?	7a		X
b	If "Yes," did the organization notify the donor of the value of the goods or services provided?	7b		
С	Did the organization sell, exchange, or otherwise dispose of tangible personal property for which it was required	_		7,7
	to file Form 8282?	7c		X
d	If "Yes," indicate the number of Forms 8282 filed during the year	_		Х
e	Did the organization receive any funds, directly or indirectly, to pay premiums on a personal benefit contract?	7e		X
f	Did the organization, during the year, pay premiums, directly or indirectly, on a personal benefit contract?	7f		
g	If the organization received a contribution of qualified intellectual property, did the organization file Form 8899 as required?	7g 7h		
h 8	If the organization received a contribution of cars, boats, airplanes, or other vehicles, did the organization file a Form 1098-C? Sponsoring organizations maintaining donor advised funds. Did a donor advised fund maintained by the	7h		
0	N/A	8		
9	Sponsoring organization nave excess business holdings at any time during the year? Sponsoring organizations maintaining donor advised funds.			
а	Did the sponsoring organization make any taxable distributions under section 4966? N/A	9a		
b	Did the sponsoring organization make a distribution to a donor, donor advisor, or related person? N/A	9b		
10	Section 501(c)(7) organizations. Enter:			
а	Initiation fees and capital contributions included on Part VIII, line 12 N/A 10a			
b	Gross receipts, included on Form 990, Part VIII, line 12, for public use of club facilities 10b			
11	Section 501(c)(12) organizations. Enter:			
а	Gross income from members or shareholders N/A 11a			
b	Gross income from other sources. (Do not net amounts due or paid to other sources against			
	amounts due or received from them.)			
12a	Section 4947(a)(1) non-exempt charitable trusts. Is the organization filing Form 990 in lieu of Form 1041?	12a		
b	If "Yes," enter the amount of tax-exempt interest received or accrued during the year			
13	Section 501(c)(29) qualified nonprofit health insurance issuers.			
а	Is the organization licensed to issue qualified health plans in more than one state? N/A	13a		
	Note: See the instructions for additional information the organization must report on Schedule O.			
b	Enter the amount of reserves the organization is required to maintain by the states in which the			
	organization is licensed to issue qualified health plans			
	Enter the amount of reserves on hand			37
14a	, , , , , , , , , , , , , , , , , , , ,	14a		X
	If "Yes," has it filed a Form 720 to report these payments? If "No," provide an explanation on Schedule O	14b		
15	Is the organization subject to the section 4960 tax on payment(s) of more than \$1,000,000 in remuneration or	<i>_</i> -		v
	excess parachute payment(s) during the year?	15		X
40	If "Yes," see the instructions and file Form 4720, Schedule N.	40		v
16	Is the organization an educational institution subject to the section 4968 excise tax on net investment income?	16		X
17	If "Yes," complete Form 4720, Schedule O.			
17	Section 501(c)(21) organizations. Did the trust, or any disqualified or other person engage in any activities that would result in the imposition of an excise tax under section 4951, 4952 or 4953? N/A	47		
	that would result in the imposition of an excise tax under section 4951, 4952 or 4953? N/A If "Yes." complete Form 6069.	17		
	n rea, voluntete futti uud.			

20-3076690 Page 6 Form 990 (2022) TRANSPORTATION, INC. 20-3076690 Page Part VI Governance, Management, and Disclosure. For each "Yes" response to lines 2 through 7b below, and for a "No" response to line 8a, 8b, or 10b below, describe the circumstances, processes, or changes on Schedule O. See instructions. Check if Schedule O contains a response or note to any line in this Part VI

Sec	tion A. Governing Body and Management									
					Yes	No				
1a	Enter the number of voting members of the governing body at the end of the tax year	1a	11							
	If there are material differences in voting rights among members of the governing body, or if the governing									
	body delegated broad authority to an executive committee or similar committee, explain on Schedule O.									
b	b Enter the number of voting members included on line 1a, above, who are independent 1b									
2 Did any officer, director, trustee, or key employee have a family relationship or a business relationship with any other										
officer, director, trustee, or key employee?										
3 Did the organization delegate control over management duties customarily performed by or under the direct supervision										
	of officers, directors, trustees, or key employees to a management company or other person?			3		<u>X</u>				
4	Did the organization make any significant changes to its governing documents since the prior Form 99			4		X				
5	Did the organization become aware during the year of a significant diversion of the organization's asso	ets?		5		X				
6	Did the organization have members or stockholders?			6		X				
7a	Did the organization have members, stockholders, or other persons who had the power to elect or ap	point (one or							
	more members of the governing body?			7a		_X_				
b	Are any governance decisions of the organization reserved to (or subject to approval by) members, sto	ockho	lders, or							
	persons other than the governing body?			7b		_X_				
8	Did the organization contemporaneously document the meetings held or written actions undertaken during the year	r by the	e following:							
а	The governing body?			8a	Х					
b	Each committee with authority to act on behalf of the governing body?			8b	Х					
9	Is there any officer, director, trustee, or key employee listed in Part VII, Section A, who cannot be reach	hed a	t the							
	organization's mailing address? If "Yes." provide the names and addresses on Schedule O			9		X				
Sec	tion B. Policies (This Section B requests information about policies not required by the Internal Rev	/enue	Code.)							
					Yes	<u>No</u>				
	Did the organization have local chapters, branches, or affiliates?			10a		<u>X</u>				
b	b If "Yes," did the organization have written policies and procedures governing the activities of such chapters, affiliates,									
	and branches to ensure their operations are consistent with the organization's exempt purposes?									
11a	1a Has the organization provided a complete copy of this Form 990 to all members of its governing body before filing the form?									
b	Describe on Schedule O the process, if any, used by the organization to review this Form 990.				37					
12a	Did the organization have a written conflict of interest policy? If "No," go to line 13			12a	X					
b	, , , , , , , , , , , , , , , , , , , ,			12b	Х					
С	Did the organization regularly and consistently monitor and enforce compliance with the policy? If "Y	es," d	escribe		٠,					
	on Schedule O how this was done			12c	X					
13	Did the organization have a written whistleblower policy?			13	X					
14	Did the organization have a written document retention and destruction policy?			14						
15	Did the process for determining compensation of the following persons include a review and approval	by in	dependent							
_	persons, comparability data, and contemporaneous substantiation of the deliberation and decision?			45-	х					
	The organization's CEO, Executive Director, or top management official Other officers or key employees of the organization			15a	X					
D	Other officers or key employees of the organization If "Yes" to line 15a or 15b, describe the process on Schedule O. See instructions.			15b	23					
162	Did the organization invest in, contribute assets to, or participate in a joint venture or similar arrangem	ent w	ith a							
104				16a		Х				
h	taxable entity during the year? If "Yes," did the organization follow a written policy or procedure requiring the organization to evaluate			ioa						
b	in joint venture arrangements under applicable federal tax law, and take steps to safeguard the organization to evaluate in joint venture arrangements under applicable federal tax law, and take steps to safeguard the organization to evaluate in joint venture arrangements under applicable federal tax law, and take steps to safeguard the organization to evaluate in joint venture arrangements under applicable federal tax law, and take steps to safeguard the organization to evaluate in joint venture arrangements under applicable federal tax law, and take steps to safeguard the organization to evaluate in joint venture arrangements under applicable federal tax law, and take steps to safeguard the organization to evaluate in joint venture arrangements under applicable federal tax law, and take steps to safeguard the organization to evaluate in joint venture arrangements under applicable federal tax law, and take steps to safeguard the organization to evaluate in joint venture arrangements under applicable federal tax law, and take steps to safeguard the organization to evaluate the organization to evaluate the properties of the properties of the properties of the properties of the organization to evaluate the properties of		•							
	exempt status with respect to such arrangements?			16b						
Sec	tion C. Disclosure			100						
17	List the states with which a copy of this Form 990 is required to be filedDC , CA , NY									
18	Section 6104 requires an organization to make its Forms 1023 (1024 or 1024-A, if applicable), 990, an	d 990	-T (section 501(c)(3)s	only)	availat	ole				
	for public inspection. Indicate how you made these available. Check all that apply.		,	• •						
	X Own website Another's website X Upon request Other (explain	on Sc	hedule O)							
19	Describe on Schedule O whether (and if so, how) the organization made its governing documents, coi		,	l financ	cial					
	statements available to the public during the tax year.		• •							
20	State the name, address, and telephone number of the person who possesses the organization's boo	ks and	d records							
	THE ORGANIZATION - 202-738-3986									
	1500 K STREET, NW, 650, WASHINGTON, DC 20005									

INC.

20-3076690

Page 7

Form 990 (2022) Part VII Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated **Employees, and Independent Contractors**

Check if Schedule O contains a response or note to any line in this Part VII

Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

- 1a Complete this table for all persons required to be listed. Report compensation for the calendar year ending with or within the organization's tax year.
- List all of the organization's current officers, directors, trustees (whether individuals or organizations), regardless of amount of compensation. Enter -0- in columns (D), (E), and (F) if no compensation was paid.
 - List all of the organization's current key employees, if any. See the instructions for definition of "key employee."
- List the organization's five current highest compensated employees (other than an officer, director, trustee, or key employee) who received reportable compensation (box 5 of Form W-2, box 6 of Form 1099-MISC, and/or box 1 of Form 1099-NEC) of more than \$100,000 from the organization and any related organizations.

Check this box if neither the organization nor any related organization compensated any current officer, director, or trustee.

- List all of the organization's former officers, key employees, and highest compensated employees who received more than \$100,000 of reportable compensation from the organization and any related organizations.
- List all of the organization's former directors or trustees that received, in the capacity as a former director or trustee of the organization, more than \$10,000 of reportable compensation from the organization and any related organizations. See the instructions for the order in which to list the persons above.

(A)	(B)	l	mza) (2)	ipoi	out	(D)	(E)	(F)
Name and title	Average	Position (do not check more than one					one	Reportable	Reportable	Estimated
	hours per	box	, unles	ss per	son is	s both	an	compensation	compensation	amount of other
	week (list anv	tor						from the	from related organizations	compensation
	hours for	r direc				pa		organization	(W-2/1099-MISC/	from the
	related	stee o	ustee			ensat		(W-2/1099-MISC/	1099-NEC)	organization
	organizations	al trus	onal tr		oloyee	comp		1099-NEC)		and related
	below line)	Individual trustee or director	Institutional trustee	Officer	Key employee	Highest compensated employee	Former			organizations
(1) ANDREI KODJAK	40.00									
EXECUTIVE DIRECTOR		Х		Х				365,238.	0.	47,269.
(2) RACHEL MUNCRIEF	40.00									
DEPUTY DIRECTOR				Х				223,158.	0.	49,004.
(3) KURT SODEE	40.00									
DIR, FINANCE & ACCOUNTING				Х				189,943.	0.	48,981.
(4) DIANE TWOROG	40.00									
CHIEF OPERATING OFFICER				Х				199,243.	0.	30,642.
(5) JOE SCHULTZ	40.00									
COMMUNICATIONS DIRECTOR						Х		179,540.	0.	33,133.
(6) DAN RUTHERFORD	40.00								_	
PROGRAM DIRECTOR						Х		173,805.	0.	31,430.
(7) RAY MINIJARES	40.00								_	
HEAVY-DUTY VEHICLES PROG DIR						Х		166,819.	0.	34,521.
(8) HUI HE	40.00								_	
CHINA REGIONAL DIRECTOR						Х		163,383.	0.	35,120.
(9) STEPHANIE SEARLE	40.00								_	
ACTING DEPUTY DIRECTOR						Х		136,431.	0.	37,073.
(10) MARGO OGE	2.00								_	
BOARD CHAIR		Х						0.	0.	0.
(11) ANAND GOPAL	1.00								_	
BOARD VICE CHAIR	1 00	Х						0.	0.	0.
(12) ANTHONY EGGERT	1.00								•	
BOARD MEMBER	1 00	Х						0.	0.	0.
(13) SUSAN KANTOR	1.00								•	•
BOARD MEMBER	1 00	Х						0.	0.	0.
(14) GIANNI LOPEZ	1.00								•	•
BOARD MEMBER	1 00	Х						0.	0.	0.
(15) FANTA KAMAKATE	1.00								•	•
BOARD MEMBER	1 00	Х						0.	0.	0.
(16) ANN MARIE SASTRY	1.00	,,							_	•
BOARD MEMBER	1 00	Х						0.	0.	0.
(17) DAWN MARTIN	1.00	٠,							_	•
BOARD MEMBER		Х						0.	0.	0.

Form 99	90 (2022) TRANSPO	RTATION,	IN	īC.						20-3076	690	Pa	age 8		
Part \	Section A. Officers, Directors, Tr	ustees, Key Em	oloy	ees,	and	l Hiç	ghes	t C	ompensated Employee	s (continued)					
	(A) Name and title	(B) Average hours per week	box	(do not check more t box, unless person is		Position (do not check more than one box, unless person is both an officer and a director/trustee)			than o	n an	(D) Reportable compensation from	(E) Reportable compensation from related	am	(F) stimate nount other	of
		(list any hours for related organizations below line)	Individual trustee or director	Institutional trustee	Officer	Key employee	Highest compensated employee	Former	the organization (W-2/1099-MISC/ 1099-NEC)	organizations (W-2/1099-MISC/ 1099-NEC)	fr organo	pensa rom the anizati d relate anizatio	e tion ted		
	NUMITA ROYCHOWDHURY	1.00								•			•		
	MEMBER	1.00	Х						0.	0.			0.		
	MEMBER	1.00	х						0.	0.			0.		
1b S	ubtotal								1,797,560.	0.	34	7,1	73.		
	otal from continuation sheets to Part otal (add lines 1b and 1c)								0. 1,797,560.	0.	34	7,1	0. 73.		
2 T	otal number of individuals (including bu									000 of reportable			27		
	ompensation from the organization											Yes	No		
	id the organization list any former offic ne 1a? <i>If</i> "Yes," <i>complete Schedule J fo</i>			•		•		•	·	•	3		х		
	or any individual listed on line 1a, is the														
	nd related organizations greater than \$										4	Х			
	id any person listed on line 1a receive o														

rendered to the organization? If "Yes." complete Schedule J for such person Section B. Independent Contractors

Complete this table for your five highest compensated independent contractors that received more than \$100,000 of compensation from the organization. Report compensation for the calendar year ending with or within the organization's tax year.

(A) Name and business address	(B) Description of services	(C) Compensation
EXPLICIT APS, 2800 KONGENS LYNGBY,		255 222
ARGENTINAVEJ 12, DENMARK	PROGRAM CONSULTANT	375,000.
TNO, ANNE VAN BUERENPLEIN 1, PO BOX 96838,		
THE HAGUE, NETHERLANDS	PROGRAM CONSULTANT	318,000.
C40 CITIES CLIMATE LEADERSHIP GROUP, INC		
120 PARK AVE, 23RD FL, NEW YORK, NY 10017	PROGRAM CONSULTANT	265,999.
SONOMA TECHNOLOGY INC., 1450 N. MCDOWELL		
BLVD, SUITE 200, PETALUMA, CA 94954	PROGRAM CONSULTANT	204,837.
MESZLER ENGINEERING SERVICES		
906 HAMBURG DRIVE, ABINGDON, MD 21009	PROGRAM CONSULTANT	131,985.
2 Total number of independent contractors (including but not limited to those liste	ed above) who received more than	
\$100,000 of compensation from the organization 9		
\$100,000 of compensation from the organization		- 000

Page 9

TRANSPORTATION, INC.

Form 990 (2022)
Part VIII Statement of Revenue

		Check if Schedule O co	ntains a	response (or note to any lin				
						(A) Total revenue	(B) Related or exempt function revenue	(C) Unrelated business revenue	(D) Revenue excluded from tax under sections 512 - 514
SS	1 a	Federated campaigns		1a					
ant				1b					
9		Membership dues Fundraising events		1c					
fts,				1d					
ig ic		Government grants (contributions)	utions)	1e					
Sin		All other contributions, gifts, gra							
e ti	•	similar amounts not included at		1f	15,539,803.				
ĢË	_			1g \$	20,000,000.				
Contributions, Gifts, Grants and Other Similar Amounts	9	Total. Add lines 1a-1f	es ia-ii	IgηΦ		15,539,803.			
0 %		Total. Add lines 1a-11			Business Code				
	2 a	CONTRACT REVENUE			900099	1,452,390.	1,452,390.		
, Vice	z a					_,,			
Program Service Revenue	c								
m S	d			_					
gra Re	е								
Pro		All other program service re							
		Total. Add lines 2a-2f				1,452,390.			
	3	Investment income (includin				,			
		other similar amounts)		•	51,268.			51,268.	
	4								
	5 Royalties								
) Real	(ii) Personal				
	6 a	Gross rents	6a						
	b	Less: rental expenses	6b						
	c	Rental income or (loss)	6c						
	d	Net rental income or (loss)							
	7 a	Gross amount from sales of	(i) S	ecurities	(ii) Other				
		assets other than inventory	7a		817.				
	b	Less: cost or other basis							
ne			7b		0.				
Revenue		Gain or (loss)			817.				
8		Net gain or (loss)				817.			817.
Other	8 a	Gross income from fundraising	-	I					
ō		including \$		-					
		contributions reported on lir	-	I					
		Part IV, line 18							
		 Net income or (loss) from full Gross income from gaming 							
	9 4	Part IV, line 19		I .					
	h								
		: Net income or (loss) from ga							
		Gross sales of inventory, les	-						
		and allowances							
	b	Less: cost of goods sold							
		: Net income or (loss) from sa							
,,					Business Code				
oŭ e	11 a	OTHER REVENUE			900099	2,078.			2,078.
ane	b								
cell eve	c	·							
Miscellaneous Revenue		All other revenue							
						2,078.	4 486 555		
	12	Total revenue. See instructions	S			17,046,356.	1,452,390.	0.	54,163.

Sect	on 501(c)(3) and 501(c)(4) organizations must comp	olete all columns. All othe	er organizations must con	nplete column (A).	
	Check if Schedule O contains a respor				<u>X</u>
	not include amounts reported on lines 6b, 8b, 9b, and 10b of Part VIII.	(A) Total expenses	(B) Program service expenses	(C) Management and general expenses	(D) Fundraising expenses
1	Grants and other assistance to domestic organizations				
	and domestic governments. See Part IV, line 21	61,812.	61,812.		
2	Grants and other assistance to domestic				
	individuals. See Part IV, line 22				
3	Grants and other assistance to foreign				
	organizations, foreign governments, and foreign				
	individuals. See Part IV, lines 15 and 16				
4	Benefits paid to or for members				
5	Compensation of current officers, directors,				
	trustees, and key employees	1,153,935.	851,764.	232,435.	69,736.
6	Compensation not included above to disqualified				
	persons (as defined under section $4958(f)(1)$) and				
	persons described in section 4958(c)(3)(B)				
7	Other salaries and wages	5,401,582.	3,987,951.	1,085,973.	327,658.
8	Pension plan accruals and contributions (include				aa
	section 401(k) and 403(b) employer contributions)	397,318.		80,963.	23,457.
9	Other employee benefits	851,165.		173,445.	50,251.
10	Payroll taxes	468,843.	347,993.	92,231.	28,619.
11	Fees for services (nonemployees):				
а	Management	100 510	24 525	15 106	
b	Legal	132,512.		45,186.	5,700.
С	Accounting	107,063.	65,950.	36,508.	4,605.
d	, 0				
е	Professional fundraising services. See Part IV, line 17				
f	Investment management fees				
g	Other. (If line 11g amount exceeds 10% of line 25,	2 556 051	2 200 200	155 004	10 605
	column (A), amount, list line 11g expenses on Sch O.)	3,556,851.	3,388,392.	155,824.	12,635.
12	Advertising and promotion	141 760	107 007	26 562	0 110
13	Office expenses	141,768.		26,563.	8,118.
14	Information technology	271,573.	199,854.	51,944.	19,775.
15	Royalties	722,321.	518,109.	161,307.	42,905.
16	Occupancy	263,110.	161,953.	98,354.	2,803.
17	Travel	203,110.	101,933.	30,334.	2,003.
18	Payments of travel or entertainment expenses				
40	for any federal, state, or local public officials	162,378.	152,773.	8,593.	1,012.
19	Conferences, conventions, and meetings	102,370.	132,113•	0,393.	1,014.
20 21	Payments to affiliates				
21	Depreciation, depletion, and amortization	103,468.	76,784.	20,394.	6,290.
23	Insurance	35,100.	25,883.	7,049.	2,168.
24	Other expenses. Itemize expenses not covered	337233		. , , , = , ,	
	above. (List miscellaneous expenses on line 24e. If				
	line 24e amount exceeds 10% of line 25, column (A), amount, list line 24e expenses on Schedule O.)				
а	OTHER INDIRECT EXPENSES	598,575.	418,233.	146,100.	34,242.
b	DATA SETS	467,307.	467,307.	•	•
c	REPORT PRODUCTION	109,430.	105,867.	3,563.	
d	SUBSCRIPTIONS & DUES	60,857.		8,164.	5,830.
е	All other expenses	54,388.		11,253.	494.
25	Total functional expenses. Add lines 1 through 24e	15,121,356.	12,029,209.	2,445,849.	646,298.
26	Joint costs. Complete this line only if the organization				
	reported in column (B) joint costs from a combined				
	educational campaign and fundraising solicitation.				
	Check here if following SOP 98-2 (ASC 958-720)				
					Earm 990 (2022)

Form 990 (2022)
Part X Balance Sheet

Pal	LA	balance Sneet					
		Check if Schedule O contains a response or no	te to an	y line in this Part X			
					(A) Beginning of year		(B) End of year
	1	Cash - non-interest-bearing	600,000.	1	574,610.		
	2	Savings and temporary cash investments	8,336,465.	2	7,121,836.		
	3	Pledges and grants receivable, net			451,022.	3	165,424.
	4	Accounts receivable, net			569,518.	4	1,604,424.
	5	Loans and other receivables from any current o					
		trustee, key employee, creator or founder, subs	tantial c	ontributor, or 35%			
		controlled entity or family member of any of these persons			5		
	6	Loans and other receivables from other disquali	fied per	sons (as defined			
		under section 4958(f)(1)), and persons described	d in sec	tion 4958(c)(3)(B)		6	
ţ	7	Notes and loans receivable, net				7	
Assets	8	Inventories for sale or use				8	
ğ	9	Prepaid expenses and deferred charges			197,112.	9	81,552.
	10a	Land, buildings, and equipment: cost or other					
		basis. Complete Part VI of Schedule D	10a	1,728,853.			
	b	Less: accumulated depreciation		1,531,231.	299,300.	10c	197,622.
	11	Investments - publicly traded securities				11	
	12	Investments - other securities. See Part IV, line				12	
	13	Investments - program-related. See Part IV, line	11			13	
	14	Intangible assets				14	
	15	Other assets. See Part IV, line 11			465,812.	15	6,019,404.
	16	Total assets. Add lines 1 through 15 (must equ			10,919,229.	16	15,764,872.
	17	Accounts payable and accrued expenses			1,086,171.	17	1,309,459.
	18	Grants payable		1	255 500	18	400 005
	19	Deferred revenue		1	377,792.	19	402,975.
	20	Tax-exempt bond liabilities				20	
	21	Escrow or custodial account liability. Complete				21	
es	22	Loans and other payables to any current or form					
≣		trustee, key employee, creator or founder, substantial contributor, or 35%					
Liabilities		controlled entity or family member of any of the				22	
_	23	Secured mortgages and notes payable to unrela		· · · · · · · · · · · · · · · · · · ·		23	
	24	Unsecured notes and loans payable to unrelate				24	
	25	Other liabilities (including federal income tax, pa					
		parties, and other liabilities not included on lines	s 1 <i>7-</i> 24)	. Complete Part X	001 651		/ 1E1 EE0
		of Schedule D			921,651. 2,385,614.		4,151,558.
	26	Total liabilities. Add lines 17 through 25			2,303,014.	26	5,863,992.
ý		Organizations that follow FASB ASC 958, che	eck ner	e X			
nce	07	and complete lines 27, 28, 32, and 33.			7,566,650.	07	-1,365,590.
ala	27	Net assets without donor restrictions			966,965.	27 28	11,266,470.
g B	28	Net assets with donor restrictions			900,903.	28	11,200,470.
Ë		Organizations that do not follow FASB ASC 9 and complete lines 29 through 33.	56, CHE	eck nere			
þ	20					20	
əts	29	Capital stock or trust principal, or current funds				29 30	
SS	30	Paid-in or capital surplus, or land, building, or en					
Net Assets or Fund Balances	31	Retained earnings, endowment, accumulated in			8,533,615.	31 32	9,900,880.
ž	32	Total liabilities and not assets/fund balances			10,919,229.	33	15,764,872.
	33	Total liabilities and net assets/fund balances			10,313,443.	ა პ	13,704,672.

Pai	TEXT RECONCILIATION OF NET ASSETS				
	Check if Schedule O contains a response or note to any line in this Part XI				
1	Total revenue (must equal Part VIII, column (A), line 12)		17,04		
2	Total expenses (must equal Part IX, column (A), line 25)	2	15,12	1,3	<u>56.</u>
3	Revenue less expenses. Subtract line 2 from line 1	3	1,92	5,0	00.
4	Net assets or fund balances at beginning of year (must equal Part X, line 32, column (A))	4	8,53	3,6	15.
5	Net unrealized gains (losses) on investments	5			
6	Donated services and use of facilities	6			
7	Investment expenses	7			
8	Prior period adjustments	8	-55	7,7	35.
9	Other changes in net assets or fund balances (explain on Schedule O)	9			0.
10	Net assets or fund balances at end of year. Combine lines 3 through 9 (must equal Part X, line 32,				
	column (B))	10	9,90	0,8	80.
Pa	t XII Financial Statements and Reporting				
	Check if Schedule O contains a response or note to any line in this Part XII				
				Yes	No
1	Accounting method used to prepare the Form 990: Cash X Accrual Other				
	If the organization changed its method of accounting from a prior year or checked "Other," explain on Schedule	Ο.			
2a	Were the organization's financial statements compiled or reviewed by an independent accountant?		2a		X
	If "Yes," check a box below to indicate whether the financial statements for the year were compiled or reviewed	on a			
	separate basis, consolidated basis, or both:				
	Separate basis Consolidated basis Both consolidated and separate basis				
b	Were the organization's financial statements audited by an independent accountant?		2b	X	
	If "Yes," check a box below to indicate whether the financial statements for the year were audited on a separate	basis,			
	consolidated basis, or both:				
	Separate basis X Consolidated basis Both consolidated and separate basis				
С	If "Yes" to line 2a or 2b, does the organization have a committee that assumes responsibility for oversight of the	audit,			
	review, or compilation of its financial statements and selection of an independent accountant?		2c	X	
	If the organization changed either its oversight process or selection process during the tax year, explain on Sche	edule O.			
За	As a result of a federal award, was the organization required to undergo an audit or audits as set forth in the				
	Uniform Guidance, 2 C.F.R. Part 200, Subpart F?		3a		X
b	If "Yes," did the organization undergo the required audit or audits? If the organization did not undergo the required				
	or audits, explain why on Schedule O and describe any steps taken to undergo such audits		3b		
			Form	990	(2022)

SCHEDULE A

(Form 990)

Total

Department of the Treasury Internal Revenue Service

Public Charity Status and Public Support

Complete if the organization is a section 501(c)(3) organization or a section 4947(a)(1) nonexempt charitable trust.

Attach to Form 990 or Form 990-EZ.

Go to www.irs.gov/Form990 for instructions and the latest information.

OMB No. 1545-0047

Open to Public Inspection

THE INTERNATIONAL COUNCIL ON CLEAN **Employer identification number** Name of the organization TRANSPORTATION, INC. 20-3076690 Reason for Public Charity Status. (All organizations must complete this part.) See instructions. Part I The organization is not a private foundation because it is: (For lines 1 through 12, check only one box.) A church, convention of churches, or association of churches described in section 170(b)(1)(A)(i). A school described in section 170(b)(1)(A)(ii). (Attach Schedule E (Form 990).) 3 A hospital or a cooperative hospital service organization described in section 170(b)(1)(A)(iii). A medical research organization operated in conjunction with a hospital described in section 170(b)(1)(A)(iii). Enter the hospital's name, city, and state: An organization operated for the benefit of a college or university owned or operated by a governmental unit described in section 170(b)(1)(A)(iv). (Complete Part II.) 6 A federal, state, or local government or governmental unit described in section 170(b)(1)(A)(v). X An organization that normally receives a substantial part of its support from a governmental unit or from the general public described in section 170(b)(1)(A)(vi). (Complete Part II.) A community trust described in section 170(b)(1)(A)(vi). (Complete Part II.) An agricultural research organization described in section 170(b)(1)(A)(ix) operated in conjunction with a land-grant college or university or a non-land-grant college of agriculture (see instructions). Enter the name, city, and state of the college or 10 An organization that normally receives (1) more than 33 1/3% of its support from contributions, membership fees, and gross receipts from activities related to its exempt functions, subject to certain exceptions; and (2) no more than 33 1/3% of its support from gross investment income and unrelated business taxable income (less section 511 tax) from businesses acquired by the organization after June 30, 1975. See section 509(a)(2). (Complete Part III.) An organization organized and operated exclusively to test for public safety. See section 509(a)(4). 11 12 An organization organized and operated exclusively for the benefit of, to perform the functions of, or to carry out the purposes of one or more publicly supported organizations described in section 509(a)(1) or section 509(a)(2). See section 509(a)(3). Check the box on lines 12a through 12d that describes the type of supporting organization and complete lines 12e, 12f, and 12g. Type I. A supporting organization operated, supervised, or controlled by its supported organization(s), typically by giving the supported organization(s) the power to regularly appoint or elect a majority of the directors or trustees of the supporting organization. You must complete Part IV, Sections A and B. Type II. A supporting organization supervised or controlled in connection with its supported organization(s), by having control or management of the supporting organization vested in the same persons that control or manage the supported organization(s). You must complete Part IV, Sections A and C. Type III functionally integrated. A supporting organization operated in connection with, and functionally integrated with, its supported organization(s) (see instructions). You must complete Part IV, Sections A, D, and E. Type III non-functionally integrated. A supporting organization operated in connection with its supported organization(s) that is not functionally integrated. The organization generally must satisfy a distribution requirement and an attentiveness requirement (see instructions). You must complete Part IV, Sections A and D, and Part V. Check this box if the organization received a written determination from the IRS that it is a Type I, Type II, Type III functionally integrated, or Type III non-functionally integrated supporting organization. Enter the number of supported organizations Provide the following information about the supported organization(s). (i) Name of supported (ii) EIN (iii) Type of organization (v) Amount of monetary (vi) Amount of other your governing document? (described on lines 1-10 organization support (see instructions) support (see instructions) No above (see instructions))

20-3076690 Page 2

Part II Support Schedule for Organizations Described in Sections 170(b)(1)(A)(iv) and 170(b)(1)(A)(vi)

(Complete only if you checked the box on line 5, 7, or 8 of Part I or if the organization failed to qualify under Part III. If the organization fails to qualify under the tests listed below, please complete Part III.)

Sec	tion A. Public Support						
Cale	ndar year (or fiscal year beginning in)	(a) 2018	(b) 2019	(c) 2020	(d) 2021	(e) 2022	(f) Total
1	Gifts, grants, contributions, and						
	membership fees received. (Do not						
	include any "unusual grants.")	7514654.	8235795.	7995985.	14410906.	<u> 15539803.</u>	53697143.
2	Tax revenues levied for the organ-						
	ization's benefit and either paid to						
	or expended on its behalf						
3	The value of services or facilities						
	furnished by a governmental unit to						
	the organization without charge						
4	Total. Add lines 1 through 3	7514654.	8235795.	7995985.	14410906.	15539803.	53697143.
5	The portion of total contributions						
	by each person (other than a						
	governmental unit or publicly						
	supported organization) included						
	on line 1 that exceeds 2% of the						
	amount shown on line 11,						
	column (f)						7128889.
6	Public support. Subtract line 5 from line 4.						46568254.
Sec	tion B. Total Support						
Cale	ndar year (or fiscal year beginning in)	(a) 2018	(b) 2019	(c) 2020	(d) 2021	(e) 2022	(f) Total
7	Amounts from line 4	7514654.	8235795.	7995985.	14410906.	<u> 15539803.</u>	53697143.
8	Gross income from interest,						
	dividends, payments received on						
	securities loans, rents, royalties,						
	and income from similar sources	13,790.	36,402.	12,445.	902.	51,268.	114,807.
9	Net income from unrelated business						
	activities, whether or not the						
	business is regularly carried on						
10	Other income. Do not include gain						
	or loss from the sale of capital						
	assets (Explain in Part VI.)	84,746.	19,408.	15,818.	898.	2,078.	122,948.
11	Total support. Add lines 7 through 10						53934898.
12	Gross receipts from related activities,	etc. (see instructio	ns)			12 6	,457,747.
13	First 5 years. If the Form 990 is for th	ne organization's fir	st, second, third, f	ourth, or fifth tax y	ear as a section 5	01(c)(3)	
	organization, check this box and stop						
	tion C. Computation of Publi						
	Public support percentage for 2022 (li					14	86.34 %
	Public support percentage from 2021					15	76.78 <u>%</u>
16a	33 1/3% support test - 2022. If the o						
	stop here. The organization qualifies as a publicly supported organization						
b	b 33 1/3% support test - 2021. If the organization did not check a box on line 13 or 16a, and line 15 is 33 1/3% or more, check this box						
	and stop here. The organization qual						
17a	7a 10% -facts-and-circumstances test - 2022. If the organization did not check a box on line 13, 16a, or 16b, and line 14 is 10% or more,						
	and if the organization meets the facts			=		•	
	meets the facts-and-circumstances te	•	•				
b	10% -facts-and-circumstances test	_					10% or
	more, and if the organization meets the				•		
40	organization meets the facts-and-circu						
18	Private foundation. If the organization	n ala not check a b	oox on line 13, 16a	i, 160, 17a, or 17b	o, cneck this box a	na see instructions	<u> </u>

Part III | Support Schedule for Organizations Described in Section 509(a)(2)

(Complete only if you checked the box on line 10 of Part I or if the organization failed to qualify under Part II. If the organization fails to qualify under the tests listed below, please complete Part II.)

Se	ction A. Public Support						
Cale	ndar year (or fiscal year beginning in)	(a) 2018	(b) 2019	(c) 2020	(d) 2021	(e) 2022	(f) Total
1	Gifts, grants, contributions, and						
	membership fees received. (Do not						
	include any "unusual grants.")						
2	Gross receipts from admissions,						
	merchandise sold or services per- formed, or facilities furnished in						
	any activity that is related to the						
	organization's tax-exempt purpose						
3	Gross receipts from activities that						
	are not an unrelated trade or bus-						
	iness under section 513						
4	Tax revenues levied for the organ-						
	ization's benefit and either paid to						
	or expended on its behalf						
5	The value of services or facilities						
	furnished by a governmental unit to						
	the organization without charge						
6	Total. Add lines 1 through 5						
78	Amounts included on lines 1, 2, and						
	3 received from disqualified persons						
k	Amounts included on lines 2 and 3 received from other than disqualified persons that						
	exceed the greater of \$5,000 or 1% of the						
	amount on line 13 for the year						
(Add lines 7a and 7b						
	Public support. (Subtract line 7c from line 6.)						
	ction B. Total Support		Г	T	ı	1	
	ndar year (or fiscal year beginning in)	(a) 2018	(b) 2019	(c) 2020	(d) 2021	(e) 2022	(f) Total
	Amounts from line 6						
108	Gross income from interest, dividends, payments received on						
	securities loans, rents, royalties,						
_	and income from similar sources						-
k	Unrelated business taxable income						
	(less section 511 taxes) from businesses						
	acquired after June 30, 1975						
	Add lines 10a and 10b Net income from unrelated business						
''	activities not included on line 10b,						
	whether or not the business is						
10	regularly carried on Other income. Do not include gain						_
12	or loss from the sale of capital						
40	assets (Explain in Part VI.)						_
	Total support. (Add lines 9, 10c, 11, and 12.)					(01/2)/(0)	
14	First 5 years. If the Form 990 is for the	-					
Se	check this box and stop herection C. Computation of Publi	c Support Per			• • • • • • • • • • • • • • • • • • • •		
	Public support percentage for 2022 (I			column (f))		15	%
	Public support percentage from 2021					16	/ 0 %
	ction D. Computation of Inves					1 10 1	70
	Investment income percentage for 20			ne 13. column (f))		17	%
18						18	%
	a 33 1/3% support tests - 2022. If the						
•	more than 33 1/3%, check this box ar						
ŀ	33 1/3% support tests - 2021. If the						and
•	line 18 is not more than 33 1/3%, che						
20	Private foundation. If the organization						

Part IV Supporting Organizations

(Complete only if you checked a box on line 12 of Part I. If you checked box 12a, Part I, complete Sections A and B. If you checked box 12b, Part I, complete Sections A and C. If you checked box 12c, Part I, complete Sections A, D, and E. If you checked box 12d, Part I, complete Sections A and D, and complete Part V.)

Section A. All Supporting Organizations

- 1 Are all of the organization's supported organizations listed by name in the organization's governing documents? If "No," describe in Part VI how the supported organizations are designated. If designated by class or purpose, describe the designation. If historic and continuing relationship, explain.
- 2 Did the organization have any supported organization that does not have an IRS determination of status under section 509(a)(1) or (2)? If "Yes," explain in **Part VI** how the organization determined that the supported organization was described in section 509(a)(1) or (2).
- **3a** Did the organization have a supported organization described in section 501(c)(4), (5), or (6)? If "Yes," answer lines 3b and 3c below.
- **b** Did the organization confirm that each supported organization qualified under section 501(c)(4), (5), or (6) and satisfied the public support tests under section 509(a)(2)? If "Yes," describe in **Part VI** when and how the organization made the determination.
- c Did the organization ensure that all support to such organizations was used exclusively for section 170(c)(2)(B) purposes? If "Yes," explain in Part VI what controls the organization put in place to ensure such use.
- **4a** Was any supported organization not organized in the United States ("foreign supported organization")? *If* "Yes," and if you checked box 12a or 12b in Part I, answer lines 4b and 4c below.
- **b** Did the organization have ultimate control and discretion in deciding whether to make grants to the foreign supported organization? If "Yes," describe in **Part VI** how the organization had such control and discretion despite being controlled or supervised by or in connection with its supported organizations.
- c Did the organization support any foreign supported organization that does not have an IRS determination under sections 501(c)(3) and 509(a)(1) or (2)? If "Yes," explain in Part VI what controls the organization used to ensure that all support to the foreign supported organization was used exclusively for section 170(c)(2)(B) purposes.
- 5a Did the organization add, substitute, or remove any supported organizations during the tax year? If "Yes," answer lines 5b and 5c below (if applicable). Also, provide detail in Part VI, including (i) the names and EIN numbers of the supported organizations added, substituted, or removed; (ii) the reasons for each such action; (iii) the authority under the organization's organizing document authorizing such action; and (iv) how the action was accomplished (such as by amendment to the organizing document).
- **b Type I or Type II only.** Was any added or substituted supported organization part of a class already designated in the organization's organizing document?
- c Substitutions only. Was the substitution the result of an event beyond the organization's control?
- 6 Did the organization provide support (whether in the form of grants or the provision of services or facilities) to anyone other than (i) its supported organizations, (ii) individuals that are part of the charitable class benefited by one or more of its supported organizations, or (iii) other supporting organizations that also support or benefit one or more of the filing organization's supported organizations? If "Yes," provide detail in Part VI.
- 7 Did the organization provide a grant, loan, compensation, or other similar payment to a substantial contributor (as defined in section 4958(c)(3)(C)), a family member of a substantial contributor, or a 35% controlled entity with regard to a substantial contributor? If "Yes," complete Part I of Schedule L (Form 990).
- 8 Did the organization make a loan to a disqualified person (as defined in section 4958) not described on line 7? If "Yes," complete Part I of Schedule L (Form 990).
- 9a Was the organization controlled directly or indirectly at any time during the tax year by one or more disqualified persons, as defined in section 4946 (other than foundation managers and organizations described in section 509(a)(1) or (2))? If "Yes," provide detail in Part VI.
- **b** Did one or more disqualified persons (as defined on line 9a) hold a controlling interest in any entity in which the supporting organization had an interest? If "Yes." provide detail in **Part VI.**
- c Did a disqualified person (as defined on line 9a) have an ownership interest in, or derive any personal benefit from, assets in which the supporting organization also had an interest? If "Yes," provide detail in Part VI.
- 10a Was the organization subject to the excess business holdings rules of section 4943 because of section 4943(f) (regarding certain Type II supporting organizations, and all Type III non-functionally integrated supporting organizations)? If "Yes," answer line 10b below.
 - **b** Did the organization have any excess business holdings in the tax year? (Use Schedule C, Form 4720, to determine whether the organization had excess business holdings.)

		Yes	No
	1		
	1		
	2		
	0-		
	3a		
	3b		
	- OD		
	3с		
	4a		
	Ta		
	4b		
	4c		
	_		
	5a		
	oa		
	5b		
	5c		
	6		
	7		
	c		
	8		
	9a		
	54		
	9b		
	9с		
	50		
	10a		L
	101-		
	10b		
lule	A (Forn	n 990)	2022

Pa	rt IV Supporting Organizations (continued)			-J
	Continued)		Yes	No
44	Healtha arganization accounted a gift or contribution from any of the following persons?		163	NO
11	Has the organization accepted a gift or contribution from any of the following persons? A person who directly or indirectly controls, either alone or together with persons described on lines 11b and			
а		110		
	11c below, the governing body of a supported organization?	11a		
	A family member of a person described on line 11a above?	11b		
С	A 35% controlled entity of a person described on line 11a or 11b above? If "Yes" to line 11a, 11b, or 11c, provide	44.		
800	detail in Part VI. tion B. Type I Supporting Organizations	11c		
360	tion B. Type i Supporting Organizations		1	
			Yes	No
1	Did the governing body, members of the governing body, officers acting in their official capacity, or membership of one or			
	more supported organizations have the power to regularly appoint or elect at least a majority of the organization's officers, directors, or trustees at all times during the tax year? If "No," describe in Part VI how the supported organization(s)			
	effectively operated, supervised, or controlled the organization's activities. If the organization had more than one supported			
	organization, describe how the powers to appoint and/or remove officers, directors, or trustees were allocated among the			
	supported organizations and what conditions or restrictions, if any, applied to such powers during the tax year.	1		
2	Did the organization operate for the benefit of any supported organization other than the supported			
	organization(s) that operated, supervised, or controlled the supporting organization? If "Yes," explain in			
	Part VI how providing such benefit carried out the purposes of the supported organization(s) that operated,			
	supervised, or controlled the supporting organization.	2		
Sec	tion C. Type II Supporting Organizations			
			Yes	No
1	Were a majority of the organization's directors or trustees during the tax year also a majority of the directors			
	or trustees of each of the organization's supported organization(s)? If "No," describe in Part VI how control			
	or management of the supporting organization was vested in the same persons that controlled or managed			
	the supported organization(s).	1		
Sec	tion D. All Type III Supporting Organizations			
			Yes	No
1	Did the organization provide to each of its supported organizations, by the last day of the fifth month of the			
	organization's tax year, (i) a written notice describing the type and amount of support provided during the prior tax			
	year, (ii) a copy of the Form 990 that was most recently filed as of the date of notification, and (iii) copies of the			
	organization's governing documents in effect on the date of notification, to the extent not previously provided?	1		
2	Were any of the organization's officers, directors, or trustees either (i) appointed or elected by the supported			
_	organization(s) or (ii) serving on the governing body of a supported organization? If "No." explain in Part VI how			
		2		
3	the organization maintained a close and continuous working relationship with the supported organization(s). By reason of the relationship described on line 2, above, did the organization's supported organizations have a			
3				
	significant voice in the organization's investment policies and in directing the use of the organization's			
	income or assets at all times during the tax year? If "Yes," describe in Part VI the role the organization's	_		
Sec	supported organizations played in this regard. tion E. Type III Functionally Integrated Supporting Organizations	3		
1	Check the box next to the method that the organization used to satisfy the Integral Part Test during the year (see instructions).			
a	The organization satisfied the Activities Test. Complete line 2 below.			
b	The organization is the parent of each of its supported organizations. Complete line 3 below.			
С	The organization supported a governmental entity. Describe in Part VI how you supported a governmental entity (see instance)	struction	′	
2	Activities Test. Answer lines 2a and 2b below.		Yes	No
а	Did substantially all of the organization's activities during the tax year directly further the exempt purposes of			
	the supported organization(s) to which the organization was responsive? If "Yes," then in Part VI identify			
	those supported organizations and explain how these activities directly furthered their exempt purposes,			
	how the organization was responsive to those supported organizations, and how the organization determined			
	that these activities constituted substantially all of its activities.	2a		
b	Did the activities described on line 2a, above, constitute activities that, but for the organization's involvement,			
	one or more of the organization's supported organization(s) would have been engaged in? If "Yes," explain in			
	Part VI the reasons for the organization's position that its supported organization(s) would have engaged in			
	these activities but for the organization's involvement.	2b		
3	Parent of Supported Organizations. Answer lines 3a and 3b below.			
а	Did the organization have the power to regularly appoint or elect a majority of the officers, directors, or			
	trustees of each of the supported organizations? If "Yes" or "No" provide details in Part VI.	За		
b	Did the organization exercise a substantial degree of direction over the policies, programs, and activities of each			
	of its supported organizations? If "Ves " describe in Part VI the role played by the organization in this regard	3b		

THE INTERNATIONAL COUNCIL ON CLEAN TRANSPORTATION, INC.

Schedule A (Form 990) 2022

Part V Type III Non-

20-3076690 Page 6

Type III Non-runctionally integrated 509(a)(3) Supporti	ng Organ	izations		
Check here if the organization satisfied the Integral Part Test as a qualifying trust on Nov. 20, 1970 (explain in Part VI). See instructions.				
All other Type III non-functionally integrated supporting organizations mu	st complete	Sections A through E.		
on A - Adjusted Net Income		(A) Prior Year	(B) Current Year (optional)	
Net short-term capital gain	1			
Recoveries of prior-year distributions	2			
Other gross income (see instructions)	3			
Add lines 1 through 3.	4			
Depreciation and depletion	5			
Portion of operating expenses paid or incurred for production or				
collection of gross income or for management, conservation, or				
maintenance of property held for production of income (see instructions)	6			
Other expenses (see instructions)	7			
Adjusted Net Income (subtract lines 5, 6, and 7 from line 4)	8			
on B - Minimum Asset Amount		(A) Prior Year	(B) Current Year (optional)	
Aggregate fair market value of all non-exempt-use assets (see				
instructions for short tax year or assets held for part of year):				
Average monthly value of securities	1a			
Average monthly cash balances	1b			
Fair market value of other non-exempt-use assets	1c			
•	1d			
·				
_				
	2			
	3			
see instructions).	4			
Net value of non-exempt-use assets (subtract line 4 from line 3)	5			
Multiply line 5 by 0.035.	6			
Recoveries of prior-year distributions	7			
•	8			
			Current Year	
Adjusted net income for prior year (from Section A, line 8, column A)	1			
Enter 0.85 of line 1.	2			
	3			
	4			
Income tax imposed in prior year	5			
• • •				
•	6			
		ed Type III supporting orga	nization (see	
instructions).	, -5	,1 ,	•	
i	Check here if the organization satisfied the Integral Part Test as a qualifying All other Type III non-functionally integrated supporting organizations muston A - Adjusted Net Income Net short-term capital gain Recoveries of prior-year distributions Other gross income (see instructions) Add lines 1 through 3. Depreciation and depletion Portion of operating expenses paid or incurred for production or collection of gross income or for management, conservation, or maintenance of property held for production of income (see instructions) Other expenses (see instructions) Adjusted Net Income (subtract lines 5, 6, and 7 from line 4) Ion B - Minimum Asset Amount Aggregate fair market value of all non-exempt-use assets (see instructions for short tax year or assets held for part of year): Average monthly value of securities Average monthly cash balances Fair market value of other non-exempt-use assets Total (add lines 1a, 1b, and 1c) Discount claimed for blockage or other factors (explain in detail in Part VI): Acquisition indebtedness applicable to non-exempt-use assets Subtract line 2 from line 1d. Cash deemed held for exempt use. Enter 0.015 of line 3 (for greater amount, see instructions). Net value of non-exempt-use assets (subtract line 4 from line 3) Multiply line 5 by 0.035. Recoveries of prior-year distributions Minimum Asset Amount (add line 7 to line 6) Ion C - Distributable Amount Adjusted net income for prior year (from Section A, line 8, column A) Enter 0.85 of line 1. Minimum asset amount for prior year (from Section B, line 8, column A) Enter greater of line 2 or line 3. Income tax imposed in prior year Distributable Amount. Subtract line 5 from line 4, unless subject to emergency temporary reduction (see instructions).	Check here if the organization satisfied the Integral Part Test as a qualifying trust on All other Type III non-functionally integrated supporting organizations must complete ion A - Adjusted Net Income Net short-term capital gain 1 Recoveries of prior-year distributions 2 Other gross income (see instructions) 3 Add lines 1 through 3. 4 Depreciation and depletion 5 Portion of operating expenses paid or incurred for production or collection of gross income or for management, conservation, or maintenance of property held for production of income (see instructions) 6 Other expenses (see instructions) 7 Adjusted Net Income (subtract lines 5, 6, and 7 from line 4) 8 Agregate fair market value of all non-exempt-use assets (see instructions for short tax year or assets held for part of year): Average monthly value of securities 1a Average monthly value of securities 1b Fair market value of other non-exempt-use assets 1c Total (add lines 1a, 1b, and 1c) 1d Discount claimed for blockage or other factors (explain in detail in Part VI): Acquisition indebtedness applicable to non-exempt-use assets 2 Subtract line 2 from line 1d. 3 Cash deemed held for exempt use. Enter 0.015 of line 3 (for greater amount, see instructions). 4 Net value of non-exempt-use assets (subtract line 4 from line 3) 5 Multiply line 5 by 0.035. 6 Recoveries of prior-year distributions 7 Minimum Asset Amount 4 Adjusted net income for prior year (from Section A, line 8, column A) 1 Enter 0.85 of line 1. Minimum Asset Amount. Subtract line 5 from line 4, unless subject to emergency temporary reduction (see instructions). 6 Check here if the current year is the organization's first as a non-functionally integrated center and the proper of the current year is the organization's first as a non-functionally integrated.	Check here if the organization satisfied the Integral Part Test as a qualifying trust on Nov. 20, 1970 (explain in All other Type III non-functionally integrated supporting organizations must complete Sections A through E. on A - Adjusted Net Income Net short-term capital gain Net short-term capital gain Percoveries of prior-year distributions Other gross income (see instructions) 3	

Schedule A (Form 990) 2022

Par	t V Type III Non-Functionally Integrated 509(a)(3) Supporting Orga	inizations _{(continu}	ıed)	
Secti	on D - Distributions				Current Year
1	Amounts paid to supported organizations to accomplish exer	mpt purposes		1	
2	Amounts paid to perform activity that directly furthers exemp	t purposes of supported			
	organizations, in excess of income from activity		2		
3	Administrative expenses paid to accomplish exempt purpose	s of supported organizations	 S	3	
4	Amounts paid to acquire exempt-use assets		4		
5	Qualified set-aside amounts (prior IRS approval required - pro	ovide details in Part VI)		5	
6	Other distributions (describe in Part VI). See instructions.			6	
7	Total annual distributions. Add lines 1 through 6.			7	
8	Distributions to attentive supported organizations to which the	ne organization is responsive			
	(provide details in Part VI). See instructions.			8	
9	Distributable amount for 2022 from Section C, line 6			9	
	Line 8 amount divided by line 9 amount			10	
		(i)	(ii)		(iii)
Secti	on E - Distribution Allocations (see instructions)	Excess Distributions	Underdistribution Pre-2022	ıs	Distributable Amount for 2022
1	Distributable amount for 2022 from Section C, line 6				
2	Underdistributions, if any, for years prior to 2022 (reason-				
	able cause required - explain in Part VI). See instructions.				
3	Excess distributions carryover, if any, to 2022				
а	From 2017				
b	From 2018				
С	From 2019				
d	From 2020				
е	From 2021				
f	Total of lines 3a through 3e				
g	Applied to underdistributions of prior years				
h	Applied to 2022 distributable amount				
i	Carryover from 2017 not applied (see instructions)				
j	Remainder. Subtract lines 3g, 3h, and 3i from line 3f.				
4	Distributions for 2022 from Section D,				
	line 7: \$				
a	Applied to underdistributions of prior years				
b	Applied to 2022 distributable amount				
С	Remainder. Subtract lines 4a and 4b from line 4.				
5	Remaining underdistributions for years prior to 2022, if				
	any. Subtract lines 3g and 4a from line 2. For result greater				
	than zero, explain in Part VI. See instructions.				
6	Remaining underdistributions for 2022. Subtract lines 3h				
	and 4b from line 1. For result greater than zero, explain in				
	Part VI. See instructions.				
7	Excess distributions carryover to 2023. Add lines 3j				
	and 4c.				
8	Breakdown of line 7:				
	Excess from 2018				
	Excess from 2019				
	Excess from 2020				
	Excess from 2021				
	Excess from 2022				

Schedule A (Form 990) 2022

THE INTERNATIONAL COUNCIL ON CLEAN

line 1; Part IV, Section D, lines 2 and 3; Part IV, Section E, lines 1c, 2a, 2b, 3a, and 3b; Part V, line 1; Part V, Section B, line 1e; Part V,

Schedule A (Form 990) 2022

Part VI

20-3076690 Page 8 TRANSPORTATION, INC. Supplemental Information. Provide the explanations required by Part II, line 10; Part II, line 17a or 17b; Part III, line 12; Part IV, Section A, lines 1, 2, 3b, 3c, 4b, 4c, 5a, 6, 9a, 9b, 9c, 11a, 11b, and 11c; Part IV, Section B, lines 1 and 2; Part IV, Section C,

Section D, lines 5, 6, and 8; and Part V, Section E, lines 2, 5, and 6. Also complete this part for any additional information. (See instructions.) SCHEDULE A, PART II, LINE 10, EXPLANATION FOR OTHER INCOME: OTHER INCOME 84,746. 2018 AMOUNT: \$ 2019 AMOUNT: \$ 19,408. 2020 AMOUNT: \$ 15,818. 898. 2021 AMOUNT: \$ 2022 AMOUNT: \$ 2,078.

Schedule B

(Form 990)

Department of the Treasury Internal Revenue Service

Organization type (check one):

Schedule of Contributors

Attach to Form 990 or Form 990-PF.
Go to www.irs.gov/Form990 for the latest information.

OMB No. 1545-0047

2022

Name of the organization

THE INTERNATIONAL COUNCIL ON CLEAN

TRANSPORTATION, INC.

Employer identification number

20-3076690

Filers of:	Section:						
Form 990 or 990-EZ	\overline{X} 501(c)($\overline{3}$) (enter number) organization						
	4947(a)(1) nonexempt charitable trust not treated as a private foundation						
	527 political organization						
Form 990-PF	501(c)(3) exempt private foundation						
	4947(a)(1) nonexempt charitable trust treated as a private foundation						
	501(c)(3) taxable private foundation						
, ,	on is covered by the General Rule or a Special Rule. (c)(7), (8), or (10) organization can check boxes for both the General Rule and a Special Rule. See instructions.						
General Rule							
-	For an organization filing Form 990, 990-EZ, or 990-PF that received, during the year, contributions totaling \$5,000 or more (in money or property) from any one contributor. Complete Parts I and II. See instructions for determining a contributor's total contributions.						
Special Rules							
sections 509(a)(contributor, dur	For an organization described in section 501(c)(3) filing Form 990 or 990-EZ that met the 33 1/3% support test of the regulations under sections 509(a)(1) and 170(b)(1)(A)(vi), that checked Schedule A (Form 990), Part II, line 13, 16a, or 16b, and that received from any one contributor, during the year, total contributions of the greater of (1) \$5,000; or (2) 2% of the amount on (i) Form 990, Part VIII, line 1h; or (ii) Form 990-EZ, line 1. Complete Parts I and II.						
For an organization described in section 501(c)(7), (8), or (10) filing Form 990 or 990-EZ that received from any one contributor, during the year, total contributions of more than \$1,000 exclusively for religious, charitable, scientific, literary, or educational purposes, or for the prevention of cruelty to children or animals. Complete Parts I (entering "N/A" in column (b) instead of the contributor name and address), II, and III.							
year, contribution is checked, ento purpose. Don't	tion described in section 501(c)(7), (8), or (10) filing Form 990 or 990-EZ that received from any one contributor, during the consexclusively for religious, charitable, etc., purposes, but no such contributions totaled more than \$1,000. If this box er here the total contributions that were received during the year for an exclusively religious, charitable, etc., complete any of the parts unless the General Rule applies to this organization because it received nonexclusively able, etc., contributions totaling \$5,000 or more during the year\$						
answer "No" on Part IV, I	n that isn't covered by the General Rule and/or the Special Rules doesn't file Schedule B (Form 990), but it must line 2, of its Form 990; or check the box on line H of its Form 990-EZ or on its Form 990-PF, Part I, line 2, to certify illing requirements of Schedule B (Form 990)						

LHA For Paperwork Reduction Act Notice, see the instructions for Form 990, 990-EZ, or 990-PF.

Schedule B (Form 990) (2022)

Name of organization Employer identification number THE INTERNATIONAL COUNCIL ON CLEAN TRANSPORTATION, INC.

Part I	Contributors (see instructions). Use duplicate copies of Part I if additional	Il space is needed.	
(a)	(b)	(c)	(d)
No.	Name, address, and ZIP + 4	Total contributions	Type of contribution
1		\$ 2,977,346.	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a)	(b)	(c)	(d)
No.	Name, address, and ZIP + 4	Total contributions	Type of contribution
2		\$\$	Person X Payroll
(a)	(b)	(c)	(d)
No.	Name, address, and ZIP + 4	Total contributions	Type of contribution
3		\$1,050,000.	Person X Payroll
(a)	(b)	(c)	(d)
No.	Name, address, and ZIP + 4	Total contributions	Type of contribution
4		\$1,000,000.	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a)	(b)	(c)	(d)
No.	Name, address, and ZIP + 4	Total contributions	Type of contribution
5		\$ <u>1,000,000</u> .	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a)	(b)	(c)	(d)
No6_	Name, address, and ZIP + 4	S 872,500.	Person X Payroll Noncash (Complete Part II for noncash contributions.)

Name of organization
THE INTERNATIONAL COUNCIL ON CLEAN
TRANSPORTATION, INC.

Employer identification number

Part I	Contributors (see instructions). Use duplicate copies of Part I if additional	space is needed.	
(a)	(b)	(c)	(d)
No.	Name, address, and ZIP + 4	Total contributions	Type of contribution
7		\$800,000.	Person X Payroll
(a)	(b)	(c)	(d)
No.	Name, address, and ZIP + 4	Total contributions	Type of contribution
8		\$659,351.	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a)	(b)	(c)	(d)
No.	Name, address, and ZIP + 4	Total contributions	Type of contribution
9		\$ 650,000.	Person X Payroll
(a)	(b)	(c)	(d)
No.	Name, address, and ZIP + 4	Total contributions	Type of contribution
10		\$\$	Person X Payroll
(a)	(b)	(c)	(d)
No.	Name, address, and ZIP + 4	Total contributions	Type of contribution
11_		\$ 500,000.	Person X Payroll
(a)	(b)	(c)	(d)
No.	Name, address, and ZIP + 4	Total contributions	Type of contribution
12		\$\$00,000.	Person X Payroll Noncash (Complete Part II for noncash contributions.)

Name of organization

THE INTERNATIONAL COUNCIL ON CLEAN

THE INTERNATIONAL COUNCIL ON CLEAN TRANSPORTATION, INC.

Part I	Contributors (see instructions). Use duplicate copies of Part I if a	additional space is needed.	
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
13_		\$\$\$\$	Person X Payroll
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
		\$	Person Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
		\$	Person Payroll Noncash (Complete Part II for noncash contributions.)
(a)	(b)	(c) Total contributions	(d) Type of contribution
No.	Name, address, and ZIP + 4	\$	Person Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
		\$	Person Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
		\$	Person Payroll Noncash (Complete Part II for noncash contributions.)

Name of organization
THE INTERNATIONAL COUNCIL ON CLEAN
TRANSPORTATION, INC.

Employer identification number
20-3076690

Part II Noncash Property (see instructions). Use duplicate copies of Part II if additional space is needed. (a) No. (d) (b) FMV (or estimate) from Description of noncash property given Date received (See instructions.) Part I (a) (c) No. (b) (d) FMV (or estimate) from Description of noncash property given **Date received** (See instructions.) Part I (a) (c) No. (d) FMV (or estimate) from Description of noncash property given Date received (See instructions.) Part I (a) (c) No. (b) (d) FMV (or estimate) from Description of noncash property given Date received (See instructions.) Part I (a) (c) No. (d) (b) FMV (or estimate) from Description of noncash property given Date received (See instructions.) Part I (a) (c) No. (b) (d) FMV (or estimate) from Description of noncash property given **Date received** (See instructions.) Part I \$

Name of organization **Employer identification number** THE INTERNATIONAL COUNCIL ON CLEAN TRANSPORTATION, INC. 20-3076690 Part III Exclusively religious, charitable, etc., contributions to organizations described in section 501(c)(7), (8), or (10) that total more than \$1,000 for the year from any one contributor. Complete columns (a) through (e) and the following line entry. For organizations completing Part III, enter the total of exclusively religious, charitable, etc., contributions of \$1,000 or less for the year. (Enter this info. once.) \$ Use duplicate copies of Part III if additional space is needed. (a) No. from Part I (b) Purpose of gift (c) Use of gift (d) Description of how gift is held (e) Transfer of gift Transferee's name, address, and ZIP + 4 Relationship of transferor to transferee (a) No. from (b) Purpose of gift (c) Use of gift (d) Description of how gift is held Part I (e) Transfer of gift Transferee's name, address, and ZIP + 4 Relationship of transferor to transferee (a) No. from (b) Purpose of gift (c) Use of gift (d) Description of how gift is held Part I (e) Transfer of gift Transferee's name, address, and ZIP + 4 Relationship of transferor to transferee (a) No. from (b) Purpose of gift (c) Use of gift (d) Description of how gift is held Part I (e) Transfer of gift Transferee's name, address, and ZIP + 4 Relationship of transferor to transferee

SCHEDULE D (Form 990)

Department of the Treasury Internal Revenue Service

Supplemental Financial Statements

Complete if the organization answered "Yes" on Form 990,
Part IV, line 6, 7, 8, 9, 10, 11a, 11b, 11c, 11d, 11e, 11f, 12a, or 12b.

Attach to Form 990.

Go to www.irs.gov/Form990 for instructions and the latest information.

OMB No. 1545-0047 Inspection

Name of the organization

THE INTERNATIONAL COUNCIL ON CLEAN TRANSPORTATION, INC.

Employer identification number 20-3076690

Pai	TI Organizations Maintaining Donor Advised organization answered "Yes" on Form 990, Part IV, line		or Accounts. Complete if the
		(a) Donor advised funds	(b) Funds and other accounts
1	Total number at end of year		
2	Aggregate value of contributions to (during year)		
3	Aggregate value of grants from (during year)		
4	Aggregate value at end of year		
5	Did the organization inform all donors and donor advisors in w	vriting that the assets held in donor advis	sed funds
	are the organization's property, subject to the organization's e	exclusive legal control?	Yes No
6	Did the organization inform all grantees, donors, and donor ac	dvisors in writing that grant funds can be	used only
	for charitable purposes and not for the benefit of the donor or	donor advisor, or for any other purpose	conferring
_	impermissible private benefit?		Yes No
Pai	t II Conservation Easements. Complete if the org	anization answered "Yes" on Form 990,	Part IV, line 7.
1	Purpose(s) of conservation easements held by the organization		
	Preservation of land for public use (for example, recreat	ion or education) Preservation o	f a historically important land area
	Protection of natural habitat	Preservation o	f a certified historic structure
	Preservation of open space		
2	Complete lines 2a through 2d if the organization held a qualifi	ed conservation contribution in the form	
	day of the tax year.		Held at the End of the Tax Year
а	Total number of conservation easements		1 1
b			
	Number of conservation easements on a certified historic stru		2c
d	Number of conservation easements included in (c) acquired a		
	historic structure listed in the National Register		
3	Number of conservation easements modified, transferred, rele	eased, extinguished, or terminated by the	e organization during the tax
	year		
4	Number of states where property subject to conservation ease	· · · · · · · · · · · · · · · · · · ·	
5	Does the organization have a written policy regarding the peri		
_	violations, and enforcement of the conservation easements it		
6	Staff and volunteer hours devoted to monitoring, inspecting, h	nandling of violations, and enforcing con	servation easements during the year
7	Amount of expenses incurred in monitoring, inspecting, handle	ling of violations, and enforcing conserva	ation easements during the year
8	Does each conservation easement reported on line 2(d) above	e satisfy the requirements of section 170	(h)(4)(B)(i)
Ū	and section 170(h)(4)(B)(ii)?		
9	In Part XIII, describe how the organization reports conservation		
·	balance sheet, and include, if applicable, the text of the footnote	•	
	organization's accounting for conservation easements.		ionic that goodhood the
Pai	t III Organizations Maintaining Collections of	Art, Historical Treasures, or O	ther Similar Assets.
	Complete if the organization answered "Yes" on Form	990, Part IV, line 8.	
1a	If the organization elected, as permitted under FASB ASC 958	3, not to report in its revenue statement a	and balance sheet works
	of art, historical treasures, or other similar assets held for pub	lic exhibition, education, or research in for	urtherance of public
	service, provide in Part XIII the text of the footnote to its finan-	cial statements that describes these iten	ns.
b	If the organization elected, as permitted under FASB ASC 958	3, to report in its revenue statement and	balance sheet works of
	art, historical treasures, or other similar assets held for public	exhibition, education, or research in furt	herance of public service,
	provide the following amounts relating to these items:		
	(i) Revenue included on Form 990, Part VIII, line 1		\$
	(m) 4		•
2	If the organization received or held works of art, historical trea	asures, or other similar assets for financia	al gain, provide
	the following amounts required to be reported under FASB AS	SC 958 relating to these items:	
а	Revenue included on Form 990, Part VIII, line 1		\$
b	Assets included in Form 990, Part X		

Par	t III Organizations Maintaining Col	lections of Art	t, Hist	orical Tre	asures, o	r Other	Similar	Assets	(continu	ued)
3	Using the organization's acquisition, accession								(OOTHING	<u> </u>
_	collection items (check all that apply):		o, oo				,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,			
а	Public exhibition	d		Loan or exc	hange progra	am				
b	Scholarly research	e			nango progre					
c	Preservation for future generations	J								
4	Provide a description of the organization's colle	ctions and explain	how th	ev further th	ne organizatio	nn's exem	nt nurnos	se in Part	XIII	
5	During the year, did the organization solicit or re			•	-			oo iiii ait	7.III.	
Ŭ	to be sold to raise funds rather than to be main								Yes	☐ No
Pai	t IV Escrow and Custodial Arrange									110
	reported an amount on Form 990, Part >		510 II 1110	organizatio	ii anoworda	100 0111	01111 000	, , a ,		
	Is the organization an agent, trustee, custodian		iary for o	contributions	s or other ass	sets not in	cluded			
	on Form 990, Part X?								Yes	No
b	If "Yes," explain the arrangement in Part XIII an									
-	roo, opposit and an angenions are arrived as		g						Amount	
c	Beginning balance						1c			
	Additions during the year						1d			
	Distributions during the year						1e			
f	Ending balance						1f			
	Did the organization include an amount on Forr								Yes	No
	If "Yes," explain the arrangement in Part XIII. Cl								_	
Par										
		a) Current year		Prior year	(c) Two yea			ears back	(e) Four	years back
1a	Beginning of year balance	,				,				<u> </u>
b	Contributions									
c	Net investment earnings, gains, and losses									
d	Grants or scholarships									
	Other expenditures for facilities									
Ū	and programs									
f	Administrative expenses									
g g	End of year balance									
2	Provide the estimated percentage of the curren	t vear end balance	e (line 1d	r column (a))) held as:					
a	Board designated or quasi-endowment	. ,	%	y, 00.0 (a)	,,					
b	Permanent endowment	%								
	Term endowment %									
	The percentages on lines 2a, 2b, and 2c should	egual 100%.								
За	Are there endowment funds not in the possessi	•	tion tha	t are held ar	nd administer	red for the	•			
	organization by:	9							[Yes No
	(i) Unrelated organizations								3a(i)	
	(ii) Related organizations								3a(ii)	
b	If "Yes" on line 3a(ii), are the related organization	ns listed as require	ed on S	chedule R?						
4	Describe in Part XIII the intended uses of the or									•
Par	t VI Land, Buildings, and Equipmer									
	Complete if the organization answered "	Yes" on Form 990), Part IV	/, line 11a. S	ee Form 990	, Part X, li	ne 10.			
	Description of property	(a) Cost or o	ther	(b) Cost	or other	(c) Ac	cumulate	ed	(d) Book	value
		basis (investr			(other)	dep	reciation		. ,	
1a	Land									
	Buildings									
С	Leasehold improvements			92	6,735.	8	14,23	31.	112	,504.
	Equipment			59	8,857.	5	46,74	19.		,108.
	Other			20	3,261.	1	70,25	51.		,010.
	. Add lines 1a through 1e. (Column (d) must eau	al Form 990. Part	X. colun	nn (B) line 1	0c.)				197	,622.

Schedule D (Form 990) 2022 TRANSPORTAT. Part VII Investments - Other Securities.	LON, INC.	20	-3076690 Page 3
Part VII Investments - Other Securities. Complete if the organization answered "Yes" of the organization and the organization answered "Yes" of the organization and the organiz	on Form 990 Part IV line	11h See Form 990 Part X line 12	
(a) Description of security or category (including name of security)	(b) Book value	(c) Method of valuation: Cost or end	d-of-vear market value
	(b) Book value	(c) Method of Valuation. Cost of the	a or your market value
(1) Financial derivatives (2) Closely held equity interests			
(3) Other			
(A)			
(B)			
(C)			
(D)			
(E)			
(F)			
(G)			
(H)			
Total. (Col. (b) must equal Form 990, Part X, col. (B) line 12.)			
Part VIII Investments - Program Related.			
Complete if the organization answered "Yes" of	on Form 990, Part IV, line	11c. See Form 990, Part X, line 13.	
(a) Description of investment	(b) Book value	(c) Method of valuation: Cost or end	d-of-year market value
(1)			
(2)			
(3)			
(4)			
(5)			
(6)			
(7)			
(8)			
(9)			
Total. (Col. (b) must equal Form 990, Part X, col. (B) line 13.) Part IX Other Assets.			
Complete if the organization answered "Yes" of	on Form 990 Part IV line	11d See Form 990 Part Y line 15	
	Description	Tru. dee Form 930, Fait X, line 13.	(b) Book value
(1) DUE FROM AFFILIATE	Seconption		2,529,543.
(2) RIGHT-OF-USE ASSET FOR OPE	RATING LEASE	S, NET	3,489,861.
(3)	HUITING BENDE	5, NEI	3,403,001.
(4)			
(5)			
(6)			
(7)			
(8)			
(9)			
Total. (Column (b) must equal Form 990, Part X, col. (B) line	15.)		6,019,404.
Part X Other Liabilities.			
Complete if the organization answered "Yes" of	on Form 990, Part IV, line	11e or 11f. See Form 990, Part X, line 25	
1. (a) Description of liability			(b) Book value
(1) Federal income taxes			
(2) DUE TO AFFILIATE			127,928.
(3) LEASE LIABILITY, NET			4,023,630.
(4)			
(5)			
(6)			
(7)			
(8)			
(9)			
Total. (Column (b) must equal Form 990, Part X, col. (B) line	25.)		4,151,558.

2. Liability for uncertain tax positions. In Part XIII, provide the text of the footnote to the organization's financial statements that reports the organization's liability for uncertain tax positions under FASB ASC 740. Check here if the text of the footnote has been provided in Part XIII

Par	Part XI Reconciliation of Revenue per Audited Financial Statements With Revenue per Return.						
	Complete if the organization answered "Yes" on Form 990, Part IV, line 12	a.					
1	Total revenue, gains, and other support per audited financial statements		1				
2	Amounts included on line 1 but not on Form 990, Part VIII, line 12:	1 1					
а	Net unrealized gains (losses) on investments		-				
b	Donated services and use of facilities		-				
C	Recoveries of prior year grants		-				
d	, , , , , , , , , , , , , , , , , , , ,						
e o	Add lines 2a through 2d		2e 3				
3 4	Subtract line 2e from line 1 Amounts included on Form 990, Part VIII, line 12, but not on line 1:		3				
а	Investment expenses not included on Form 990, Part VIII, line 7b	4a					
b	Other (Describe in Part XIII.)						
С	Add lines 4a and 4b		4c				
5	Total revenue. Add lines 3 and 4c. (This must equal Form 990, Part I, line 12.)		5				
Pai	rt XII Reconciliation of Expenses per Audited Financial Stater		Return.				
	Complete if the organization answered "Yes" on Form 990, Part IV, line 12	2a.					
1	Total expenses and losses per audited financial statements		1				
2	Amounts included on line 1 but not on Form 990, Part IX, line 25:						
а	Donated services and use of facilities						
b	Prior year adjustments		-				
С	Other losses						
d	,		-				
е	Add lines 2a through 2d		2e				
3	Subtract line 2e from line 1		3				
4	Amounts included on Form 990, Part IX, line 25, but not on line 1:	1 4- 1					
a	Investment expenses not included on Form 990, Part VIII, line 7b	***	-				
b			4c				
5	Add lines 4a and 4b Total expenses. Add lines 3 and 4c. (This must equal Form 990, Part I, line 18.)						
	rt XIII Supplemental Information.		1 • 1				
Provi	ide the descriptions required for Part II, lines 3, 5, and 9; Part III, lines 1a and 4; Pa	art IV, lines 1b and 2b; Part V, line	4; Part X, line 2; Part XI,				
lines	2d and 4b; and Part XII, lines 2d and 4b. Also complete this part to provide any ac	dditional information.					
	_						
PAI	RT X, LINE 2:						
T 00	THE IS A DEEM CONTROL BYTHETON BY MILE IN		TRUTCH (TRC)				
TCC	CT US HAS BEEN GRANTED EXEMPTION BY THE IN	TERNAL REVENUE SE	ERVICE (IRS)				
EB(OM FEDERAL INCOME TAXES UNDER INTERNAL REV	FNITE CODE (TRC) S	SECTION				
1110	TEDERAL INCOME TAKED UNDER INTERNAL REV	ENGE CODE (IRC) L	DECTION				
501	L(C)(3). THE ICCT TERMINATED ITS PRIVATE	FOUNDATION STATUS	S. EFFECTIVE				
			<u> </u>				
DEC	CEMBER 31, 2015, AND IS CLASSIFIED AS A PU	BLIC CHARITY UNDE	ER IRC SECTION				
170	O(B)(1)(A)(VI). FEDERAL AND STATE INCOME	TAXES ARE IMPOSEI	O ON INCOME				
UNI	RELATED TO THE ICCT'S EXEMPTION. ICCT DIE	NOT HAVE ANY NUT	r unrelated				
			24				
BUS	SINESS INCOME FOR THE YEARS ENDED DECEMBER	R 31, 2022 AND 202	21.				
MΔN	NAGEMENT EVALUATED ICCT'S TAX POSITIONS AN	ID CONCLUDED THAT	TCCT HAS				
11111	TION D IN TOUTING AL	'S COMORODED INVI	TOOT IIMD				
TAF	KEN NO UNCERTAIN POSITIONS THAT REQUIRE AL	JUSTMENTS TO THE	CONSOLIDATED				
FI	NANCIAL STATEMENTS TO COMPLY WITH THE PROV	ISIONS OF THIS GU	JIDANCE.				

THE INTERNATIONAL COUNCIL ON CLEAN TRANSPORTATION, INC. 20-3076690 Page 5 Schedule D (Form 990) 2022 Part XIII Supplemental Information (continued)

SCHEDULE F (Form 990)

Statement of Activities Outside the United States

Complete if the organization answered "Yes" on Form 990, Part IV, line 14b, 15, or 16. Attach to Form 990.

Open to Public

OMB No. 1545-0047

Department of the Treasury Internal Revenue Service

Go to www.irs.gov/Form990 for instructions and the latest information.

Inspection

Name of the organization **Employer identification number** THE INTERNATIONAL COUNCIL ON CLEAN TRANSPORTATION, INC. 20-3076690 General Information on Activities Outside the United States. Complete if the organization answered "Yes" on Form 990, Part IV, line 14b. 1 For grantmakers. Does the organization maintain records to substantiate the amount of its grants and other assistance, the grantees' eligibility for the grants or assistance, and the selection criteria used to award the grants or assistance? For grantmakers. Describe in Part V the organization's procedures for monitoring the use of its grants and other assistance outside the United States. Activities per Region. (The following Part I, line 3 table can be duplicated if additional space is needed.) (b) Number of (e) If activity listed in (d) (c) Number of (d) Activities conducted in the region (f) Total (a) Region employees, agents, and expenditures offices (by type) (such as, fundraising, prois a program service, for and in the region gram services, investments, grants to describe specific type independent investments contractors recipients located in the region) of service(s) in the region in the region in the region EUROPE (INCLUDING ICELAND & GREENLAND) 0 PROGRAM SERVICES RESEARCH 859,230. 302,232. NORTH AMERICA 0 0 PROGRAM SERVICES RESEARCH EAST ASIA AND THE 0 PROGRAM SERVICES RESEARCH PACIFIC 1,410,914. 1 0 PROGRAM SERVICES RESEARCH SUB-SAHARAN AFRICA 0 45,684. SOUTH ASIA 0 0 PROGRAM SERVICES RESEARCH 1,048,320. SOUTH AMERICA 0 PROGRAM SERVICES RESEARCH 588,849. 3 0 4,255,229. 3 a Subtotal **b** Total from continuation 0 0 sheets to Part I Totals (add lines 3a

LHA For Paperwork Reduction Act Notice, see the Instructions for Form 990.

Schedule F (Form 990) 2022

4,255,229.

and 3b)

Schedule F (Form 990) 2022

Grants and Other Assistance to Organizations or Entities Outside the United States. Complete if the organization answered "Yes" on Form 990, Part IV, line 15, for any recipient who received more than \$5,000. Part II can be duplicated if additional space is needed.

1 (a) Name of organization	(b) IRS code section and EIN (if applicable)	(c) Region	(d) Purpose of grant	(e) Amount of cash grant	(f) Manner of cash disbursement	(g) Amount of noncash assistance	(h) Description of noncash assistance	(i) Method of valuation (book, FMV, appraisal, other)	
			ecognized as charities by the f					<u> </u>	
	exempt 501(c)(3) organization by the IRS, or for which the grantee or counsel has provided a section 501(c)(3) equivalency letter								

Part III Grants and Other Assistance to Individuals Outside the United States. Complete if the organization answered "Yes" on Form 990, Part IV, line 16.

Part III can be duplicated if additional space is needed.								
(a) Type of grant or assistance	(b) Region	(c) Number of recipients	(d) Amount of cash grant	(e) Manner of cash disbursement	(f) Amount of noncash assistance	(g) Description of noncash assistance	(h) Method of valuation (book, FMV, appraisal, other)	

THE INTERNATIONAL COUNCIL ON CLEAN

Schedule F (Form 990) 2022 TRANSPORTATION, INC.
Part IV Foreign Forms

20-3076690

Page 4

1	Was the organization a U.S. transferor of property to a foreign corporation during the tax year? If "Yes," the organization may be required to file Form 926, Return by a U.S. Transferor of Property to a Foreign Corporation (see Instructions for Form 926)	Yes	X No
2	Did the organization have an interest in a foreign trust during the tax year? If "Yes," the organization may be required to separately file Form 3520, Annual Return To Report Transactions With Foreign Trusts and Receipt of Certain Foreign Gifts, and/or Form 3520-A, Annual Information Return of Foreign Trust With a U.S. Owner (see Instructions for Forms 3520 and 3520-A; don't file with Form 990)	Yes	X No
3	Did the organization have an ownership interest in a foreign corporation during the tax year? If "Yes," the organization may be required to file Form 5471, Information Return of U.S. Persons With Respect to Certain Foreign Corporations (see Instructions for Form 5471)	X Yes	☐ No
4	Was the organization a direct or indirect shareholder of a passive foreign investment company or a qualified electing fund during the tax year? If "Yes," the organization may be required to file Form 8621, Information Return by a Shareholder of a Passive Foreign Investment Company or Qualified Electing Fund (see Instructions for Form 8621)	Yes	X No
5	Did the organization have an ownership interest in a foreign partnership during the tax year? If "Yes," the organization may be required to file Form 8865, Return of U.S. Persons With Respect to Certain Foreign Partnerships (see Instructions for Form 8865)	Yes	X No
6	Did the organization have any operations in or related to any boycotting countries during the tax year? If "Yes," the organization may be required to separately file Form 5713, International Boycott Report (see Instructions for Form 5713; don't file with Form 990)	Yes	X No

Schedule F (Form 990) 2022

THE INTERNATIONAL COUNCIL ON CLEAN

20-3076690 Schedule F (Form 990) 2022 TRANSPORTATION, INC. Page 5 Part V | Supplemental Information Provide the information required by Part I, line 2 (monitoring of funds); Part I, line 3, column (f) (accounting method; amounts of investments vs. expenditures per region); Part II, line 1 (accounting method); Part III (accounting method); and Part III, column (c) (estimated number of recipients), as applicable. Also complete this part to provide any additional information. See instructions.

232075 10-17-22 Schedule F (Form 990) 2022

SCHEDULE I (Form 990)

Department of the Treasury Internal Revenue Service

Name of the organization

Grants and Other Assistance to Organizations, Governments, and Individuals in the United States

Complete if the organization answered "Yes" on Form 990, Part IV, line 21 or 22.

Attach to Form 990.

Go to www.irs.gov/Form990 for the latest information.
THE INTERNATIONAL COUNCIL ON CLEAN

OMB No. 1545-0047

Open to Public Inspection

Employer identification number

TRANSPORT	<u>ATION, IN</u>	C.					20-3076690
Part I General Information on Grants a	nd Assistance						
1 Does the organization maintain records t	to substantiate the	e amount of the grants	or assistance, the	grantees' eligibility	for the grants or assis	tance, and the selection	
criteria used to award the grants or assis	stance?						X Yes No
2 Describe in Part IV the organization's pro	ocedures for monit	toring the use of grant	funds in the United	l States.			
Part II Grants and Other Assistance to recipient that received more than S	-				anization answered "Y	es" on Form 990, Part	IV, line 21, for any
(a) Name and address of organization or government	(b) EIN	(c) IRC section (if applicable)	(d) Amount of cash grant	(e) Amount of noncash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of noncash assistance	(h) Purpose of grant or assistance
ROCKEFELLER PHILANTHROPY ADVISORS							
6 WEST 48TH STREET, 10TH FL							TO SUPPORT CLIMATE
NEW YORK, NY 10036	13-3615533	501(C)(3)	61,812.	0.			CHAMPIONS
2 Enter total number of section 501(c)(3) a	I nd government or		l e line 1 table	l		l	1.
3 Enter total number of other organizations	-	₹					
	· · · · · · · · · · · · · · · · · · ·						

THE INTERNATIONAL COUNCIL ON CLEAN

Schedule I (Form 990) 2022

TRANSPORTATION, INC.

20-3076690

Page 2

(a) Type of grant or assistance	(b) Number of recipients	(c) Amount of cash grant	(d) Amount of non- cash assistance	(e) Method of valuation (book, FMV, appraisal, other)	(f) Description of noncash assistance
art IV Supplemental Information. Provide the information	ion required in Part I, lin	e 2; Part III, columr	n (b); and any other ad	ditional information.	
RT I, LINE 2:					
E ICCT MAINTAINS POLICIES AND	PROCEDURES	FOR SELEC	TING GRANT	RECIPIENTS,	
AINTAINING RECORDS OF THE TRAN	SACTIONS, AN	D ENSURING	G GRANT ASS	ISTANCE IS	
SED AS INTENDED. ICCT MONITOR					
NANCIAL AND NARRATIVE REPORTI		-			

SCHEDULE J (Form 990)

Department of the Treasury

Compensation Information

For certain Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees
Complete if the organization answered "Yes" on Form 990, Part IV, line 23.

Attach to Form 990.

Go to www.irs.gov/Form990 for instructions and the latest information.

2022

OMB No. 1545-0047

Open to Public Inspection

Internal Revenue Service Name of the organization

THE INTERNATIONAL COUNCIL ON CLEAN TRANSPORTATION, INC.

Employer identification number 20-3076690

Pa	art I Questions Regarding Compensation			
			Yes	No
1a	Check the appropriate box(es) if the organization provided any of the following to or for a person listed on Form 990,			
	Part VII, Section A, line 1a. Complete Part III to provide any relevant information regarding these items.			
	First-class or charter travel Housing allowance or residence for personal use			
	Travel for companions Payments for business use of personal residence			
	Tax indemnification and gross-up payments Health or social club dues or initiation fees			
	Discretionary spending account Personal services (such as maid, chauffeur, chef)			
b	If any of the boxes on line 1a are checked, did the organization follow a written policy regarding payment or			
		1b		
2	Did the organization require substantiation prior to reimbursing or allowing expenses incurred by all directors,			
	trustees, and officers, including the CEO/Executive Director, regarding the items checked on line 1a?	2		
3	Indicate which, if any, of the following the organization used to establish the compensation of the organization's			
	CEO/Executive Director. Check all that apply. Do not check any boxes for methods used by a related organization to			
	establish compensation of the CEO/Executive Director, but explain in Part III.			
	X Compensation committee			
	X Independent compensation consultant			
	X Form 990 of other organizations X Approval by the board or compensation committee			
4	During the year, did any person listed on Form 990, Part VII, Section A, line 1a, with respect to the filing			
	organization or a related organization:			
а	Receive a severance payment or change-of-control payment?	4a		X
b	Participate in or receive payment from a supplemental nonqualified retirement plan?	4b		X
С	Participate in or receive payment from an equity-based compensation arrangement?	4c		X
	If "Yes" to any of lines 4a-c, list the persons and provide the applicable amounts for each item in Part III.			l
	Only section 501(c)(3), 501(c)(4), and 501(c)(29) organizations must complete lines 5-9.			l
5	For persons listed on Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any compensation			
	contingent on the revenues of:			
а	The organization?	5a		X
b		5b		Х
	If "Yes" on line 5a or 5b, describe in Part III.			l
6	For persons listed on Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any compensation			
	contingent on the net earnings of:			
а	The organization?	6a		X
b	, , ,	6b		Х
	If "Yes" on line 6a or 6b, describe in Part III.			
7	For persons listed on Form 990, Part VII, Section A, line 1a, did the organization provide any nonfixed payments		,,	
	not described on lines 5 and 6? If "Yes," describe in Part III	7	X	
8	Were any amounts reported on Form 990, Part VII, paid or accrued pursuant to a contract that was subject to the			
	initial contract exception described in Regulations section 53.4958-4(a)(3)? If "Yes," describe in Part III	8		X
9	If "Yes" on line 8, did the organization also follow the rebuttable presumption procedure described in			
	Regulations section 53.4958-6(c)?	9		i

LHA For Paperwork Reduction Act Notice, see the Instructions for Form 990.

Schedule J (Form 990) 2022

Part II Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees. Use duplicate copies if additional space is needed.

For each individual whose compensation must be reported on Schedule J, report compensation from the organization on row (i) and from related organizations, described in the instructions, on row (ii). Do not list any individuals that aren't listed on Form 990, Part VII.

Note: The sum of columns (B)(i)-(iii) for each listed individual must equal the total amount of Form 990, Part VII, Section A, line 1a, applicable column (D) and (E) amounts for that individual.

		(B) Breakdown of W	/-2 and/or 1099-MISC compensation	C and/or 1099-NEC	(C) Retirement and other deferred	(D) Nontaxable benefits	(E) Total of columns (B)(i)-(D)	(F) Compensation in column (B)
(A) Name and Title		(i) Base compensation	(ii) Bonus & incentive compensation	(iii) Other reportable compensation	compensation			reported as deferred on prior Form 990
(1) ANDREI KODJAK	(i)	344,335.	20,000.	903.	21,350.	26,019.	412,607.	0.
EXECUTIVE DIRECTOR	(ii)	0.	0.	0.	0.	0.	0.	0.
(2) RACHEL MUNCRIEF	(i)	222,843.	0.	315.	16,000.	33,004.	272,162.	0.
DEPUTY DIRECTOR	(ii)	0.	0.	0.	0.	0.	0.	0.
(3) KURT SODEE	(i)	188,557.	0.	1,386.	13,215.	36,123.	239,281.	0.
DIR, FINANCE & ACCOUNTING	(ii)	0.	0.	0.	0.	0.	0.	0.
(4) DIANE TWOROG	(i)	198,779.	254.	210.	14,030.	16,612.	229,885.	0.
CHIEF OPERATING OFFICER	(ii)	0.	0.	0.	0.	0.	0.	0.
(5) JOE SCHULTZ	(i)	178,154.	0.	1,386.	12,529.	20,584.	212,653.	0.
COMMUNICATIONS DIRECTOR	(ii)	0.	0.	0.	0.	0.	0.	0.
(6) DAN RUTHERFORD	(i)	173,490.	0.	315.	12,097.	19,333.	205,235.	0.
PROGRAM DIRECTOR	(ii)	0.	0.	0.	0.	0.	0.	0.
(7) RAY MINIJARES	(i)	163,132.	3,477.	210.	11,687.	22,834.	201,340.	0.
HEAVY-DUTY VEHICLES PROG DIR	(ii)	0.	0.	0.	0.	0.	0.	0.
(8) HUI HE	(i)	159,919.	3,254.	210.	11,510.	23,611.	198,504.	0.
CHINA REGIONAL DIRECTOR	(ii)	0.	0.	0.	0.	0.	0.	0.
(9) STEPHANIE SEARLE	(i)	133,242.	3,000.	189.	10,211.	31,862.	178,504.	0.
ACTING DEPUTY DIRECTOR	(ii)	0.	0.	0.	0.	0.	0.	0.
	(i)							
	(ii)							
	(i)							
	(ii)							
	(i)							
	(ii)							
	(i)							
	(ii)							
	(i)							
	(ii)							
	(i)							
	(ii)							
	(i)							
	(ii)							

Schedule J (Form 990) 2022

THE INTERNATIONAL COUNCIL ON CLEAN TRANSPORTATION, INC.

Part III Supplemental Information
Provide the information, explanation, or descriptions required for Part I, lines 1a, 1b, 3, 4a, 4b, 4c, 5a, 5b, 6a, 6b, 7, and 8, and for Part II. Also complete this part for any additional information.
PART I, LINE 7:
ALL BONUS AMOUNTS REPORTED ARE DISCRETIONARY AND BASED UPON PERFORMANCE.

SCHEDULE O (Form 990)

Department of the Treasury

Internal Revenue Service

Supplemental Information to Form 990 or 990-EZ

Complete to provide information for responses to specific questions on Form 990 or 990-EZ or to provide any additional information.

Attach to Form 990 or Form 990-EZ.

Go to www.irs.gov/Form990 for the latest information.

Open to Public Inspection

OMB No. 1545-0047

Name of the organization

THE INTERNATIONAL COUNCIL ON CLEAN TRANSPORTATION, INC.

Employer identification number 20-3076690

FORM 990, PART I, LINE 1, DESCRIPTION OF ORGANIZATION MISSION:

THE MISSION OF THE INTERNATIONAL COUNCIL ON CLEAN TRANSPORTATION (ICCT)

IS TO DRAMATICALLY IMPROVE THE ENVIRONMENTAL PERFORMANCE AND ENERGY

EFFICIENCY OF ROAD, AIR, AND MARINE TRANSPORTATION SYSTEMS ON A GLOBAL

SCALE TO PROTECT PUBLIC HEALTH AND THE ENVIRONMENT, AND TO MITIGATE

CLIMATE CHANGE. THE ICCT WILL ALSO CARRY OUT ANY OTHER CHARITABLE

ACTIVITIES AS DETERMINED BY ITS BOARD OF DIRECTORS.

FORM 990, PART III, LINE 1, DESCRIPTION OF ORGANIZATION MISSION: THE ICCT IS A WORLD-RECOGNIZED, INDEPENDENT SOURCE OF TECHNICAL AND POLICY EXPERTISE ON CLEAN TRANSPORTATION. ICCT PUBLISHES BEST-IN-CLASS TECHNICAL AND SCIENTIFIC RESEARCH AND ANALYSES THAT INFORM MEASURES FOR REDUCING GREENHOUSE GAS (GHG) EMISSIONS FROM THE KEY TRANSPORTATION SEGMENTS ON-ROAD, MARITIME, AND AVIATION AS WELL AS THE FUELS THAT POWER THEM. THE SCOPE AND BREADTH OF THIS WORK IS EXTENSIVE, COVERING TOPICS RANGING FROM VEHICLE ELECTRIFICATION TO CHARGING INFRASTRUCTURE TO REAL WORLD EMISSIONS. THE ICCT COMPLEMENTS THIS WORK WITH WEBINARS WORKSHOPS, AND OTHER EVENTS THAT BRING STAKEHOLDERS TOGETHER TO DISCUSS THESE TOPICS. OVER THE PAST FIVE YEARS, ICCT HAS SUCCESSFULLY ENGAGED WITH GLOBAL POLICYMAKERS AND HAS PLAYED A KEY ROLE IN DEVELOPING MORE THAN 50 DISTINCT REGULATIONS AND POLICIES. TOGETHER THESE MEASURES ARE PROJECTED TO REDUCE BILLIONS OF TONS OF CARBON DIOXIDE EMISSIONS AND PREVENT THOUSANDS OF PREMATURE DEATHS IN THE COMING DECADE AND BEYOND. TODAY, THE ICCT HAS AN ANNUAL OPERATING BUDGET EXCEEDING \$20 MILLION AND A GROWING STAFF OF ABOUT 146 WITH OFFICES IN WASHINGTON, SAN FRANCISCO, BERLIN, BEIJING, SO PAULO, AND NEW DELHI. OUR GEOGRAPHIC

Name of the organization THE INTERNATIONAL COUNCIL ON CLEAN TRANSPORTATION, INC.

Employer identification number 20-3076690

FOCUS IS ON THE MAJOR AUTOMOTIVE MARKETS CHINA, NORTH AMERICA, EUROPE,

INDIA, AND BRAZIL AS WELL AS OTHER GROWING MARKETS IN LATIN AMERICA

AND SOUTHEAST ASIA. ADDITIONALLY, WE WORK AT THE SUBNATIONAL LEVEL WITH

MAJOR PROVINCES, STATES, AND CITIES. MORE INFORMATION CAN BE FOUND ON

OUR WEBSITE, WWW.THEICCT.ORG.

FORM 990, PART III, LINE 4A, PROGRAM SERVICE ACCOMPLISHMENTS:

GROWING LDV FLEET, ICCT SUPPORTS ADDITIONAL PUBLIC POLICY ACTION TO

EXTEND THESE STANDARDS ALONGSIDE COMPLEMENTARY FISCAL POLICIES TO

ENSURE MANUFACTURERS' REAL COOPERATION WITH ADVANCING TECHNOLOGIES TO

FIGHT CLIMATE CHANGE.

ELECTRIFICATION IS A CORE COMPONENT OF ICCT'S PV PROGRAM, AND A

COORDINATED TRANSITION TO ZERO-EMISSION VEHICLES (ZEVS) IS NEEDED TO

EFFECTIVELY MANAGE THE FUTURE CLIMATE AND HEALTH EFFECTS OF THE LDV

SECTOR. ICCT SUPPORTS THE GLOBAL TRANSITION TO EVS BY ANALYZING AND

IDENTIFYING THE POLICIES AND INCENTIVES THAT ARE THE MOST EFFECTIVE IN

THE GROWTH STAGES OF THE GLOBAL EV MARKET. ICCT CONDUCTS RESEARCH ON

TRENDS IN EV TECHNOLOGIES AND VEHICLE MARKETS; EVALUATES HOW

REGULATION, TAX INCENTIVES, NON-FISCAL PROMOTIONAL POLICIES, AND

INFRASTRUCTURE ARE HELPING TO DRIVE THE EV MARKET; AND COMPARES POLICY

APPROACHES FROM AROUND THE WORLD TO IDENTIFY BEST PRACTICES.

FORM 990, PART III, LINE 4B, PROGRAM SERVICE ACCOMPLISHMENTS:

TARGETS). DECARBONIZING TRANSPORTATION WILL REQUIRE CLEANER ENGINES AND

FUELS, TECHNOLOGICAL ADVANCES, AND ELECTRIFYING 29% TO 81% OF THE

GLOBAL HEAVY-DUTY FLEET BY 2050. THUS, ICCT IDENTIFIES AND PROMOTES THE

<u>Schedule O (Form 990) 2022</u> Page **2**

Name of the organization THE INTERNATIONAL COUNCIL ON CLEAN
TRANSPORTATION, INC.

Employer identification number 20-3076690

MOST COST-EFFECTIVE AND IMPACTFUL INTERVENTIONS, CONTRIBUTING ITS

PRACTICAL EXPERTISE TO GOVERNMENTS AND OEMS TO ADVANCE THE DEVELOPMENT

OF A CLEANER FREIGHT TRANSPORTATION SECTOR.

FORM 990, PART III, LINE 4C, PROGRAM SERVICE ACCOMPLISHMENTS:

THE FOREFRONT OF AVIATION ENVIRONMENTAL PROTECTION.

MARINE: ICCT'S MARINE PROGRAM WORKS TO SUPPORT POLICIES THAT ADDRESS THE AIR-OUALITY AND CLIMATE IMPACTS OF SHIPPING AT THE INTERNATIONAL, REGIONAL, NATIONAL, AND LOCAL (PORT) LEVELS. ICCT RESEARCH HAS INFORMED THE INTERNATIONAL MARITIME ORGANIZATION'S (IMO) MARINE ENVIRONMENTAL PROTECTION COMMITTEE (MEPC) WORK ON POLICIES TO REDUCE AIR POLLUTION AND GHGS FROM INTERNATIONAL SHIPPING. INITIATIVES INCLUDE THE DEVELOPMENT OF EMISSION CONTROL AREAS (ECAS), ENERGY EFFICIENCY DESIGN INDEX (EEDI) TARGETS FOR NEW VESSELS, CONTROLS FOR BLACK CARBON EMISSIONS, AND IMO'S COMPREHENSIVE GHG REDUCTION STRATEGY. ICCT'S ONGOING WORK ON AIR POLLUTION AND HEAVY FUEL OIL (HFO) USE IN ARCTIC SHIPPING IS BUILDING A DATA-DRIVEN ARGUMENT FOR POLICY PROGRESS AT BOTH IMO AND THE ARCTIC COUNCIL. THE CUSTOM EMISSIONS INVENTORY TOOLS ICCT RESEARCHERS HAVE DEVELOPED FROM SATELLITE AUTOMATIC INFORMATION SYSTEMS (S-AIS) OPERATIONS DATA ARE FUNDAMENTALLY STRENGTHENING THE EVIDENCE BASE AVAILABLE TO NATIONAL AND LOCAL POLICYMAKERS COMMITTED TO REDUCING AIR POLLUTION IN COASTAL AREAS, MOST NOTABLY IN CHINA.

FORM 990, PART III, LINE 4D, OTHER PROGRAM SERVICES:

COMPLIANCE AND ENFORCEMENT:

ICCT'S COMPLIANCE AND ENFORCEMENT PROGRAM ILLUMINATES THE SCALE AND SCOPE OF DISPARITIES BETWEEN VEHICLE-EFFICIENCY TARGETS OR POLLUTANT

Schedule O (Form 990) 2022 Page **2**

Name of the organization THE INTERNATIONAL COUNCIL ON CLEAN TRANSPORTATION, INC.

Employer identification number 20-3076690

EMISSIONS STANDARDS AND "REAL-WORLD" ACHIEVEMENT IN EVERYDAY USE. ICCT

PROVIDES DATA AND GUIDANCE TO GOVERNMENT AGENCIES AND OTHER

STAKEHOLDERS ENGAGED IN DESIGNING AND OPERATING PROGRAMS TO MEASURE AND

TRACK VEHICLE PERFORMANCE. ICCT WORKS WITH AGENCIES TO SPOT PROBLEMS,

SUCH AS SYSTEMATICALLY HIGH-EMITTING VEHICLE MODELS, AND IDENTIFY

WORKABLE AND EFFECTIVE RESOLUTIONS THAT ENSURE THAT EFFICIENCY AND

POLLUTION STANDARDS ARE MET IN PRACTICE AS WELL AS IN THEORY.

EXPENSES \$ 489,816. INCLUDING GRANTS OF \$ 0. REVENUE \$ 65,808.

RENEWABLE FUELS

THE ICCT FUELS TEAM DEVELOPS ACCURATE AND APPLICABLE LIFECYCLE ANALYSIS

TECHNIQUES TO IDENTIFY THE FUELS THAT OFFER THE GREATEST CARBON

REDUCTIONS. RESEARCHERS HELP POLICYMAKERS DESIGN AND IMPLEMENT

EFFECTIVE POLICIES THAT ENSURE BIOFUEL FEEDSTOCK SUSTAINABILITY,

ACCOUNT FOR INDIRECT EFFECTS, AND SUPPORT THE COMMERCIALIZATION OF LOW

CARBON TECHNOLOGIES. ICCT IDENTIFIES THE BEST INCENTIVES TO EFFECTIVELY

DRIVE REDUCTIONS IN THE CARBON INTENSITY OF THE FUEL MIX WHILE

ENCOURAGING INNOVATION AND EFFICIENCY. ICCT RESEARCH IDENTIFIES FUELS

OFFERING THE GREATEST CARBON REDUCTIONS AND SUPPORTS THE DEVELOPMENT OF

EFFECTIVE LOW-CARBON FUEL POLICIES.

EXPENSES \$ 576,889. INCLUDING GRANTS OF \$ 0. REVENUE \$ 24,365.

STRATEGIC PLANNING AND MODELING:

REGULATORS TO PUT TRANSPORTATION AND ENVIRONMENTAL POLICY ON A SOUND

FOUNDATION GLOBALLY. THE ICCT TEAM APPLIES ITS RESEARCH TOOLS IN

PARTNERSHIP WITH OTHER REGIONAL AND PROGRAM TEAMS TO ANALYZE THE COSTS

AND BENEFITS OF DIFFERENT POLICY OPTIONS AND THEIR IMPACT ON PROGRESS

Name of the organization THE INTERNATIONAL COUNCIL ON CLEAN TRANSPORTATION, INC.

Employer identification number 20-3076690

TOWARD CLIMATE AND PUBLIC HEALTH GOALS AT THE GLOBAL AND REGIONAL

LEVELS. THE MODELING CENTER FOCUSES ON SUBJECTS INCLUDING VEHICLE FUEL

EFFICIENCY AND GHG STANDARDS, VEHICLE AIR POLLUTANT EMISSIONS

STANDARDS, FLEET RENEWAL AND OTHER IN-USE VEHICLE PROGRAMS, LOW-SULFUR

AND LOW-CARBON FUELS, FISCAL AND NON-FISCAL INCENTIVES FOR

ELECTRIC-DRIVE VEHICLES, AND POLICIES THAT ENCOURAGE SHIFTS TO CLEANER

MODES OF TRANSPORT AND REDUCE THE NEED FOR TRAVEL. THE MODELING CENTER

COVERS ALL MAJOR MODES OF TRANSPORTATION, INCLUDING ROAD TRANSPORT,

AVIATION, AND MARITIME SHIPPING.

EXPENSES \$ 579,797. INCLUDING GRANTS OF \$ 0. REVENUE \$ 0.

INTERNATIONAL PARTNERSHIPS PROGRAM:

THE INTERNATIONAL PARTNERSHIPS PROGRAM (IPP) WAS FOUNDED IN 2022 TO

RECOGNIZE THE GROWING IMPORTANCE IF INTERNATIONAL INITIATIVES AND

PARTNERSHIPS CRUCIAL TO ICCT'S MISSION. IPP COMBINES MANY INITIATIVES

WHERE ICCT PLAYS A LEADERSHIP ROLE UNDER ONE UMBRELLA. KEY PROGRAM

PARTNERSHIPS INCLUDE: 1) IN PARTNERSHIP WITH FIA FOUNDATION PROVIDING

CITIES WITH REAL-WORLD EMISSION DATA TO SUPPORT STRATEGIC DECISION

MAKING, ICCT LEADS THE REAL URBAN EMISSIONS (TRUE) INITIATIVE WHICH

COLLECTS AND PUBLISHES REAL WORLD EMISSIONS DATA. TRUE RAISES AWARENESS

ABOUT THE MAGNITUDE AND SCOPE OF EXCESS VEHICLE EMISSIONS, SUPPORTS

CITY EFFORTS TO INFORM CONSUMERS WITH TRANSPARENT EMISSIONS DATA, AND

PROMOTES EFFECTIVE POLICY TO LIMIT EMISSIONS, 2) THE ZEV ALLIANCE

CONSISTS OF 21 NATIONAL AND SUBNATIONAL GOVERNMENTS WITH COLLECTIVE

GOALS TO PUSH FOR IMMEDIATE ZERO-EMISSION VEHICLES SALES OF PV AND

MHDVS, 3) ZEV TRANSITION COUNCIL IS A FORUM OF THE 17 LARGEST AND MOST

PROGRESSIVE CAR MARKETS TO MEET AND COLLECTIVELY ADDRESS KEY CHALLENGES

TO ZERO-EMISSION VEHICLE TRANSITION, AND 4) ACCELERATING TO ZERO

Schedule O (Form 990) 2022 Page 2

Name of the organization THE INTERNATIONAL COUNCIL ON CLEAN **Employer identification number** TRANSPORTATION, INC. 20-3076690 COALITION WHICH WORKS TOWARDS ALL SALES OF NEW CARS AND VANS BEING ZERO

EMISSION GLOBALLY BY 2040, AND BY NO LATER THAN 2035 IN LEADING

MARKETS.

EXPENSES \$ 334,106. INCLUDING GRANTS OF \$ 61,812. REVENUE \$ 0.

FORM 990, PART VI, SECTION B, LINE 11B:

THE FORM 990 IS REVIEWED/APPROVED BY THE AUDIT AND FINANCE COMMITTEE FOR COMPLETENESS AND THEN SUBMITTED TO EACH BOARD MEMBER.

FORM 990, PART VI, SECTION B, LINE 12C:

ALL STAFF AND BOARD MEMBERS MUST SELF REPORT ANY CONFLICT OF INTEREST.

APPROPRIATE ACTIONS ARE TAKEN DEPENDENT ON THE CONFLICT.

FORM 990, PART VI, SECTION B, LINE 15:

THE ICCT ENGAGES A CONSULTING FIRM TO INDEPENDENTLY REVIEW AND MAKE

RECOMMENDATIONS TO THE ICCT SALARY STRUCTURE.

FORM 990, PART VI, SECTION C, LINE 19:

THE GOVERNING DOCUMENTS AND CONFLICT OF INTEREST POLICY ARE AVAILABLE TO THE PUBLIC UPON REQUEST FOR THE SAME PERIOD OF DISCLOSURE AS SET FORTH IN SECTION 6104(D). FINANCIAL STATEMENTS OF THE ORGANIZATION ARE AVAILABLE ON ICCT'S WEBSITE AND ALSO BY REQUEST.

FORM 990, PART IX, LINE 11G, OTHER FEES:

PROGRAM CONSULTANTS:

3,207,462. PROGRAM SERVICE EXPENSES

55,665. MANAGEMENT AND GENERAL EXPENSES

FUNDRAISING EXPENSES

Schedule O (Form 990) 2022 Page 2

Name of the organization THE INTERNATIONAL COUNCIL ON CLEAN TRANSPORTATION, INC.	Employer identification number 20-3076690
TOTAL EXPENSES	3,263,127.
ODEDAMIONS CONSIL MANMS.	
OPERATIONS CONSULTANTS:	100.000
PROGRAM SERVICE EXPENSES	180,930.
MANAGEMENT AND GENERAL EXPENSES	100,159.
FUNDRAISING EXPENSES	12,635.
TOTAL EXPENSES	293,724.
TOTAL OTHER FEES ON FORM 990, PART IX, LINE 11G, COL A	3,556,851.

SCHEDULE R (Form 990)

Related Organizations and Unrelated Partnerships

Complete if the organization answered "Yes" on Form 990, Part IV, line 33, 34, 35b, 36, or 37.

Attach to Form 990.

Go to www.irs.gov/Form990 for instructions and the latest information.

Open to Public Inspection

OMB No. 1545-0047

Department of the Treasury
Internal Revenue Service

Name of the organization

THE INTERNATIONAL COUNCIL ON CLEAN TRANSPORTATION, INC.

Employer identification number 20-3076690

(a)	(b)	(c)	(d)	(e)	(f)		
Name, address, and EIN (if applicable) of disregarded entity	Primary activity	Legal domicile (state or foreign country)	Total income	End-of-year assets	Direct controllir entity		

Part II Identification of Related Tax-Exempt Organizations. Complete if the organization answered "Yes" on Form 990, Part IV, line 34, because it had one or more related tax-exempt organizations during the tax year.

(a) Name, address, and EIN of related organization	(b) Primary activity	(c) Legal domicile (state or foreign country)	(d) Exempt Code section	(e) Public charity status (if section	(f) Direct controlling entity		g) 512(b)(13) rolled ity?
				501(c)(3))		Yes	No
CONSELHO INTERNACIONAL DE TRANSPORTE LIMPO					THE INTERNATIONAL		
RUA PURPURINA, 400	CLEAN TRANSPORATION				COUNCIL ON CLEAN		
SALA 04108, BRAZIL	INITIATIVES	BRAZIL			TRANSPORTATION	Х	
ICCT EUROPE					THE INTERNATIONAL		
FASANENSTR. 85,10623	CLEAN TRANSPORATION				COUNCIL ON CLEAN		
BERLIN, GERMANY	INITIATIVES	GERMANY			TRANSPORTATION	Х	
	_						
	4						ĺ

For Paperwork Reduction Act Notice, see the Instructions for Form 990.

Part III Identification of Related Organizations Taxable as a Partnership. Complete if the organization answered "Yes" on Form 990, Part IV, line 34, because it had one or more related organizations treated as a partnership during the tax year.

		,	ı	•			_				
(a)	(b)	(c)	(d)	(e)	(f)	(g)	(1	h)	(i)	(j)	(k)
Name, address, and EIN	Primary activity	Legal domicile	Direct controlling	Predominant income (related, unrelated, excluded from tax under sections 512-514)	Share of total	Share of	1	ortionate	Code V-UBI	General	Percentage ownership
of related organization		(state or foreign	entity	excluded from tax under	income	end-of-year assets	allocations?		amount in box 20 of Schedule K-1 (Form 1065)	partner	ownership
		country)		sections 512-514)			Yes	No	K-1 (Form 1065)	Yes N	0
	1										
	1										
	1										
	1										
	1										
	1										
	1										
	1										
		l .					l				

Part IV Identification of Related Organizations Taxable as a Corporation or Trust. Complete if the organization answered "Yes" on Form 990, Part IV, line 34, because it had one or more related organizations treated as a corporation or trust during the tax year.

(a) Name, address, and EIN of related organization	(b) Primary activity	(c) Legal domicile (state or foreign	(d) Direct controlling entity	(e) Type of entity (C corp, S corp, or trust)	(f) Share of total income	(g) Share of end-of-year assets	(h) Percentage ownership		tion b)(13) rolled tity?
		country)		,				Yes	No
-									
-	-								
-									
	-								

1a

Yes No

Schedule R (Form 990) 2022

Note: Complete line 1 if any entity is listed in Parts II, III, or IV of this schedule.

Part V Transactions With Related Organizations. Complete if the organization answered "Yes" on Form 990, Part IV, line 34, 35b, or 36.

1 During the tax year, did the organization engage in any of the following transactions with one or more related organizations listed in Parts II-IV?

a Receipt of (i) interest, (ii) annuities, (iii) royalties, or (iv) rent from a controlled entity

b	b Gift, grant, or capital contribution to related organization(s)				1b		X
С	Gift, grant, or capital contribution from related organization(s)				1c		Х
					1d		Х
е	Loans or loan guarantees by related organization(s)				1e		X
f	f Dividends from related organization(s)				1f		X
g	g Sale of assets to related organization(s)				1g		X
h	h Purchase of assets from related organization(s)				1h		X
i	Exchange of assets with related organization(s)				1i		X
j	j Lease of facilities, equipment, or other assets to related organization(s)				1j		X
k	k Lease of facilities, equipment, or other assets from related organization(s)				1k		X
- 1					11		X
	m Performance of services or membership or fundraising solicitations by related organization(s)				1m		X
n	n Sharing of facilities, equipment, mailing lists, or other assets with related organization(s)				1n		X
0	Sharing of paid employees with related organization(s)				10	X	
	p Reimbursement paid to related organization(s) for expenses				1 p		X
q	Reimbursement paid by related organization(s) for expenses				1q	Х	
	r Other transfer of cash or property to related organization(s)				1r	X	
S	S Other transfer of cash or property from related organization(s)		<u></u>		1s	X	
2	If the answer to any of the above is "Yes," see the instructions for information on who must com	plete this	s line, including covered re	elationships and transaction thresholds.			
	(a) (b) Name of related organization Transact type (a-		(c) Amount involved	(d) Method of determining amount invo	olved		
1)							
2)							
3)							
4)							
5)							
6)							
3216	63 09-14-22			Schedule F	R (Forn	n 990)	2022

Part VI Unrelated Organizations Taxable as a Partnership. Complete if the organization answered "Yes" on Form 990, Part IV, line 37.

Provide the following information for each entity taxed as a partnership through which the organization conducted more than five percent of its activities (measured by total assets or gross revenue) that was not a related organization. See instructions regarding exclusion for certain investment partnerships.

(a) Name, address, and EIN of entity	(b) Primary activity	(c) Legal domicile (state or foreign country)	(d) Predominant income (related, unrelated, excluded from tax under sections 512-514)	Are all partners sec 501(c)(3) orgs.?	(g) Share of end-of-year assets	Disprition allocat	opor- late tions?	General manage partner	(k) Percentage ownership
									000) 0000

THE INTERNATIONAL COUNCIL ON CLEAN

Schedule R	(Form 990) 2022	TRANSPORTATION,	INC.	20-3076690	Page 5
Part VII	(Form 990) 2022 Supplemental In	formation			
		ormation for responses to questions	on Schedule R. See instructions.		